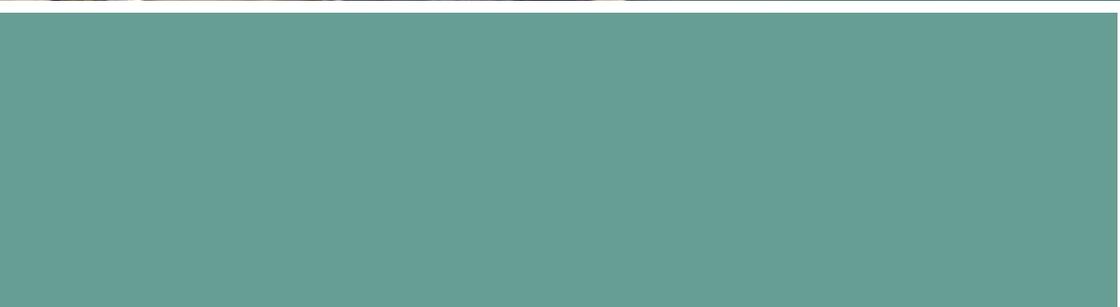




City of Miami

# ANNUAL BUDGET

Fiscal Year  
2011-12



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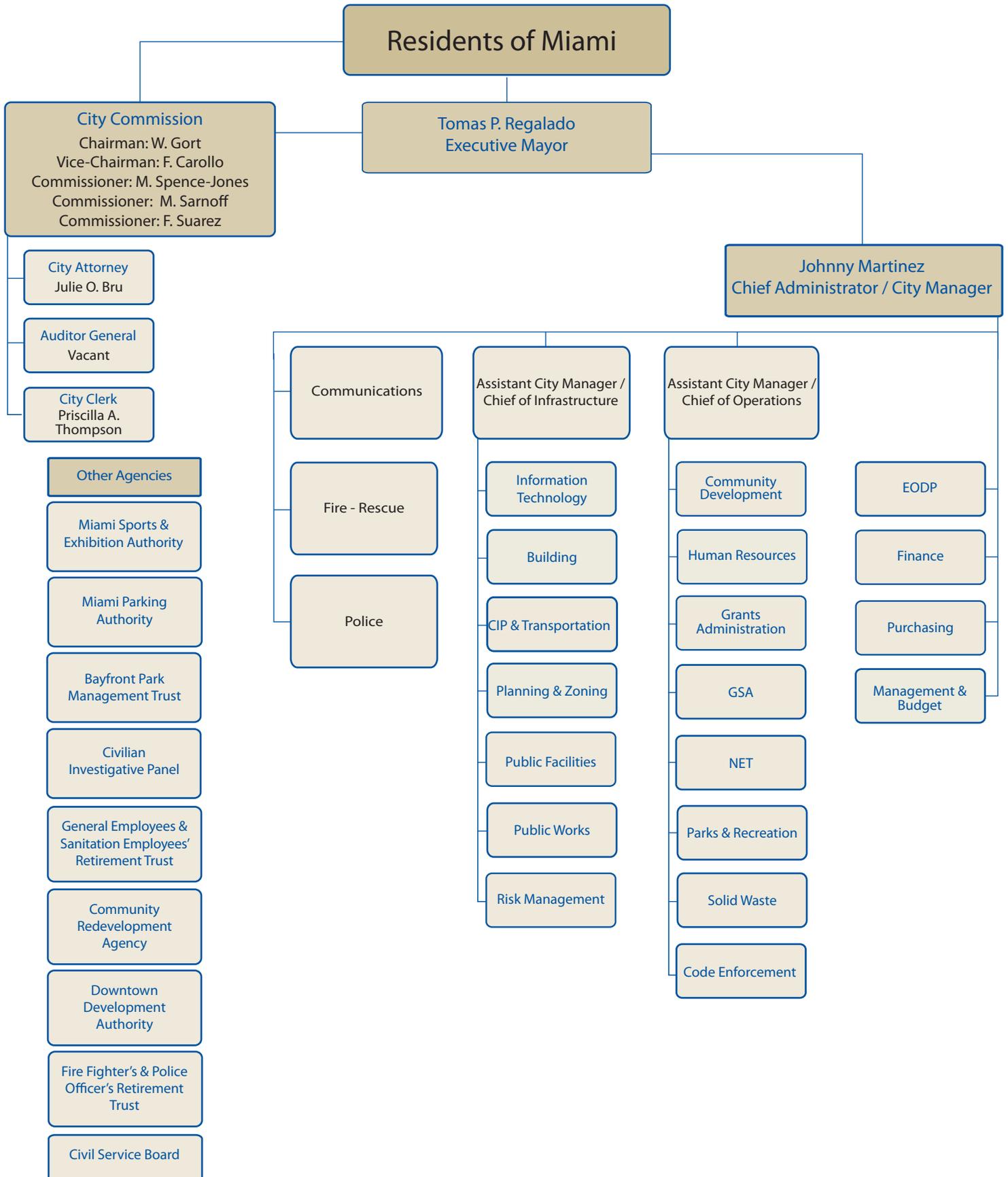
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# City of Miami Certified Copy

City Hall  
3500 Pan American Drive  
Miami, FL 33133  
www.miamigov.com

File Number: 11-00770a

Enactment Number: R-11-0389

A RESOLUTION OF THE MIAMI CITY COMMISSION ADOPTING A BUDGET  
AND MAKING APPROPRIATIONS RELATING TO OPERATIONAL AND  
BUDGETARY REQUIREMENTS FOR THE FISCAL YEAR ENDING SEPTEMBER  
30, 2012.

WHEREAS, the City Manager has prepared and submitted to the City Commission a Budget Estimate of the expenditures and revenues of all City of Miami ("City") Departments, Offices and Boards for Fiscal Year 2011-2012, copies of such estimate having been furnished to the newspapers of the City and to the main library in the City which is open to the public; and

WHEREAS, the General Fund Budget for Fiscal Year 2011-2012 is \$479,286,300 million, and the total Budget for all funds is \$655,410,900 million; and

WHEREAS, the City's ad valorem millage rate is 7.5710 which is the rollback rate; and

WHEREAS, the major source of revenue for the General Fund is derived from the category identified as "Taxes" in the amount of \$215,449,900; and

WHEREAS, provisions have been duly made by the City Commission for Public Hearings on the proposed budget before the City Commission as a Committee of the Whole and Public Hearings thereon were held;

NOW, THEREFORE, BE IT RESOLVED BY THE COMMISSION OF THE CITY OF MIAMI, FLORIDA:

Section 1. The recitals and findings contained in the Preamble to this Resolution are adopted by reference and incorporated as if fully set forth in this Section.

Section 2. The following appropriations are made for the municipal operations of the General Fund for the Fiscal Year commencing October 1, 2011 and ending September 30, 2012:

GENERAL FUND	APPROPRIATIONS
Departments, Boards & Offices:	
Mayor	\$ 631,800
Board of Commissioners	\$ 1,700,000
City Manager	\$ 1,580,200
City Clerk	\$ 1,061,900
Civil Service	\$ 290,500
Auditor General	\$ 835,100
Communications	\$ 428,000
Human Resources	\$ 2,123,000
Equal Opportunity and Diversity Programs	\$ 229,300

Information Technology	\$ 8,904,400
City Attorney (Law)	\$ 4,420,000
Management & Budget	\$ 1,144,600
Purchasing	\$ 1,002,600
Neighborhood Enhancement Team (NET)	\$ 2,413,100
Code Enforcement	\$ 3,097,100
Capital Improvement Program (CIP) & Transportation	\$ 778,300
Finance	\$ 5,993,900
Building	\$ 4,775,300
Planning & Zoning	\$ 3,377,300
Solid Waste	\$ 18,932,000
General Services Administration (GSA)	\$ 16,330,800
Public Works	\$ 14,503,300
Fire-Rescue	\$ 68,047,000
Police	\$117,613,600
Public Facilities	\$ 4,244,300
Parks & Recreation	\$ 21,562,300
Risk Management	\$ 58,413,200
Pensions	\$ 76,808,800
Grants Administration	\$ 583,000
Non-Departmental Accounts(NDA)	\$ 30,143,800
(Transfers-Out)	<u>\$ 7,317,800</u>
TOTAL GENERAL FUND	<u>\$479,286,300</u>

Reserves Based on Financial Integrity Principles:  
(Included in General Fund - NDA)

Contingency Reserves	\$5,000,000	
Undesignated Reserves		-
Total Reserves	<u>\$5,000,000</u>	

Section 3. The above appropriations for the General Fund are made based on the following:

GENERAL FUND	REVENUES
Property Taxes	\$215,449,900
Franchise Fees and Other Taxes	\$ 36,350,000
Interest	\$ 1,500,000
Transfers-In	\$ 46,110,500
Fines and Forfeits	\$ 5,000,000
Intergovernmental Revenues	\$ 42,477,500
License and Permits	\$ 36,177,600
Other Revenues	\$ 13,575,000
Charges for Services	<u>\$ 82,645,800</u>
TOTAL GENERAL FUND	<u>\$479,286,300</u>

Section 4. The following appropriations are made for the municipal operations of Debt Service Funds for the Fiscal Year ending September 30, 2012:

DEBT SERVICE FUNDS	APPROPRIATIONS
Special Obligation Bonds	\$39,307,500
General Obligation Bonds	<u>\$26,817,500</u>
TOTAL DEBT SERVICE FUNDS	<u>\$66,125,000</u>

Section 5. The above appropriations for Debt Service Funds are made based on the following sources of revenues for the Fiscal Year ending September 30, 2012:

DEBT SERVICE FUNDS	REVENUES
Property Taxes	\$26,817,500
Transfers In	<u>\$39,307,500</u>
TOTAL DEBT SERVICE FUNDS	<u>\$66,125,000</u>

Section 6. The following appropriations are made for the municipal operations of Special Revenue Funds for the Fiscal Year ending September 30, 2012:

SPECIAL REVENUE FUNDS	APPROPRIATIONS
General Special Revenue	\$ 9,504,400
City Clerk Services	\$ 334,400
Economic Development & Planning Services	\$ 4,248,600
Homeless Programs	\$ 196,800
Law Enforcement Trust Fund	\$ 2,029,900
Parks and Recreation Services	\$ 3,342,000
Police Services	\$ 3,394,100
Public Facilities	\$ 10,176,800
Public Service Taxes	\$ 56,137,300
Public Works Services	\$ 1,111,600
Transportation & Transit	\$ 11,829,600
Net Offices & Code Enforcement	\$ 679,100
Local Option Gas Tax	\$ 6,576,800
Strategic Development Initiatives	<u>\$ 438,200</u>
TOTAL SPECIAL REVENUE FUNDS	<u>\$109,999,600</u>

Section 7. The above appropriations for Special Revenue Funds are made based on the following sources of revenues for the Fiscal Year ending September 30, 2012:

SPECIAL REVENUE FUNDS	REVENUES
All Sources	<u>\$109,999,600</u>
TOTAL SPECIAL REVENUE FUNDS	<u>\$109,999,600</u>

Section 8. This Resolution is a resolution of precedent and all other resolutions in conflict with it are held null and void insofar as they pertain to these appropriations; however, no provision contained in this Resolution shall be construed to violate the Anti-Deficiency Act, as set forth in Sections 18-500 through Sections 18-503 of the Code of the City of Miami, Florida, as amended. The appropriations are the anticipated expenditure requirements for the City, but are not mandatory should efficient

administration of City Departments and Boards or altered economic conditions indicate that a curtailment in certain expenditures is necessary or desirable for the general welfare of the City. The City Manager is specifically authorized to transfer funds between accounts and withhold any of these appropriated funds from encumbrance or expenditure should such action appear advantageous to the economic and efficient operation of the City. The City Manager is also authorized to transfer any excess unrestricted moneys from other funds to the General Fund provided that those are appropriated moneys which are no longer needed to implement the original purpose of the appropriation and whose expenditure is not limited to use for any other specified purpose.

Section 9. All departments and the number of employees designated therein provided for in this budget either by position summary or by the organizational chart are deemed approved by the City Commission. Any permanent change regarding same shall require City Commission approval.

Section 10. The City Manager is authorized to administer the executive pay plan and benefit package, to disburse the funds appropriated herein for said purpose in a manner he deems appropriate. The City Manager is also authorized to administer and disburse the City Commission benefit package. With the exception of those positions in which the salary is established by City Commission action, the City Manager is further authorized to establish the salaries of those employees in executive and staff positions in accordance with the executive and staff pay plan. These employees may receive any salary increases given in Section 11.

Section 11. The City Manager is authorized to disburse any funds that may be designated by the City Commission as cost-of-living or other pay adjustments to Civil Service, executive and staff employees as may be approved by the City Manager.

Section 12. Nothing contained in this Resolution shall be construed as to prohibit or prevent the City Manager, the administrative head of the City of Miami, who is responsible for the efficient administration of all Departments, from exercising the power granted to and imposed upon him/her in the City Charter to fix, adjust, raise, or lower salaries, and to create, abolish, fill or hold vacant, temporary or permanent positions whenever it has been determined by the City Manager to be in the best interest of efficient and economical administration of the City of Miami and all its Departments. The authority contained in this Section shall also be applicable whenever the City Manager shall cause a Department to reorganize itself to perform its services more efficiently; such reorganization may include reduction of budgeted positions, reclassification of positions, and alteration of the number of budgeted positions in any given classification.

Section 13. (a)(1) The transfer of funds between the detailed accounts comprising any separate amount appropriated by the above sections hereof is approved and authorized when such transfer shall have been made at the request of the City Manager and when such transfer shall have been made of any part of an unencumbered balance of an appropriation to or for a purpose or object for which the appropriation for the herein fiscal year has proved insufficient.

(2) The transfer of funds between the detailed accounts comprising any separate amount appropriated by the above sections hereof is approved and authorized when such transfer of funds is made at the request of the City Manager and when such transfer is to be made between the detailed accounts appropriated to the same office, department, or division.

(b)(1) To effect salary adjustments, the City Manager is further authorized to make departmental and other transfers from any reserve accounts established in the General Fund, and is authorized to approve transfers for any unforeseen requirements of all appropriated funds as may be required so long as such transfer is consistent with the provisions contained in Chapter 18, Article IX of the Code of the City of Miami, Florida, as amended.

(2) To facilitate effective budgetary control and sound fiscal management, the City Manager is further authorized to transfer funds from departmental budget reserve accounts to the Emergency Account of Non-Departmental Accounts to other Funds, and to departmental budget reserve accounts from the Emergency Account of Non-Departmental Accounts to other Funds.

(3) The Emergency Account is declared to be appropriated to meet emergency expenses and is subject to expenditure by the City Manager for any emergency purpose.

(c) Except as herein provided, transfers between items appropriated shall be authorized by resolution amendatory hereto, except that transfers from the Non-Departmental Accounts may be made by resolution.

Section 14. (a) The City Manager is authorized to invite or advertise for bids for the purchase of any material, equipment, physical improvement, or service provided by the aforementioned appropriations or which may be provided for in accordance with the authority of Section 15, for which formal bidding is required; such bids to be returnable to the City Commission or City Manager in accordance with Charter or Code provisions.

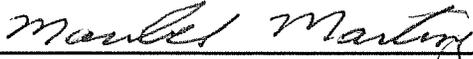
(b) Further, expenditure of the herein appropriated funds is authorized in the procurement of goods and services by award or contract for the same by the City Commission following the use, if applicable, of competitive negotiations unless the award of such contract by the City Manager is expressly allowed under City Code provisions.

Section 15. This Resolution shall become effective immediately upon its adoption and signature of the Mayor.{1}

**Date: SEPTEMBER 27, 2011**  
**Mover: COMMISSIONER SARNOFF**  
**Secunder: COMMISSIONER SPENCE-JONES**  
**Vote: AYES: 3 - COMMISSIONER(S) GORT, SARNOFF AND SPENCE-JONES**  
**NOES: 2 - COMMISSIONER(S) CAROLLO AND SUAREZ**  
**Action: ADOPTED WITH MODIFICATIONS**

**Date: SEPTEMBER 29, 2011**  
**Action: SIGNED BY THE MAYOR**

I, Priscilla A. Thompson, City Clerk of the City of Miami, Florida, and keeper of the records thereof, do hereby certify that this constitutes a true and correct copy of Resolution No. R-11-0389, with attachments, passed by the City Commission on 9/27/2011.



\_\_\_\_\_  
City Clerk, Deputy Clerk (for P. A. Thompson,  
City Clerk)

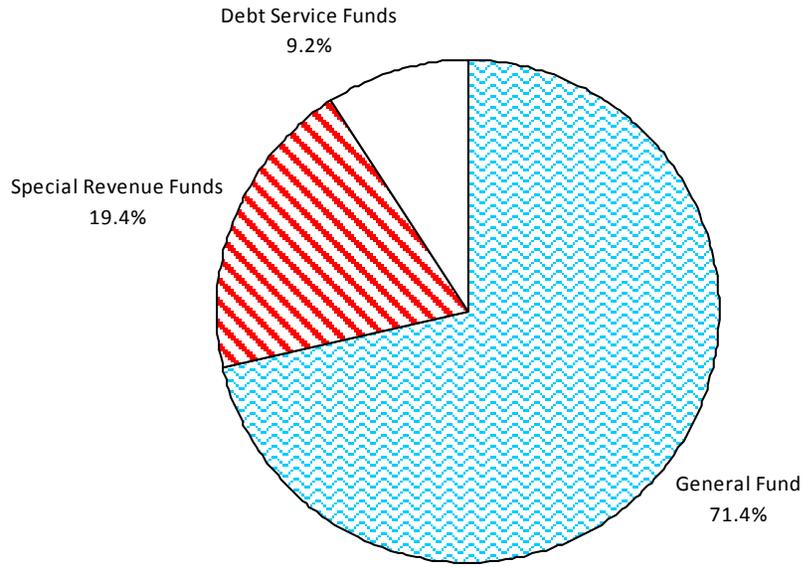
September 29, 2011

\_\_\_\_\_  
Date Certified

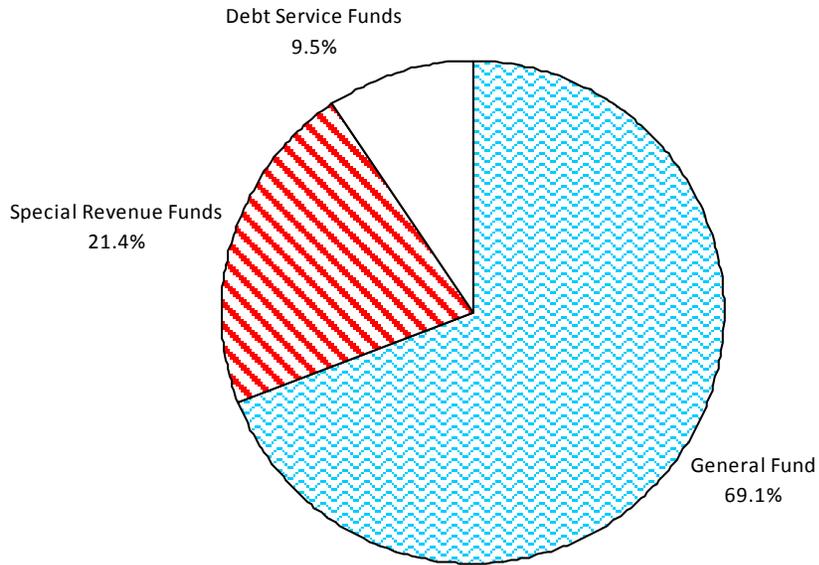
{1} If the Mayor does not sign this Resolution, it shall become effective at the end of ten calendar days from the date it was passed and adopted. If the Mayor vetoes this Resolution, it shall become effective immediately upon override of the veto by the City Commission.

FY 2011-12 Adopted Budget - All Funds  
\$693,893,900

Fiscal 2010-11



Fiscal 2011-12



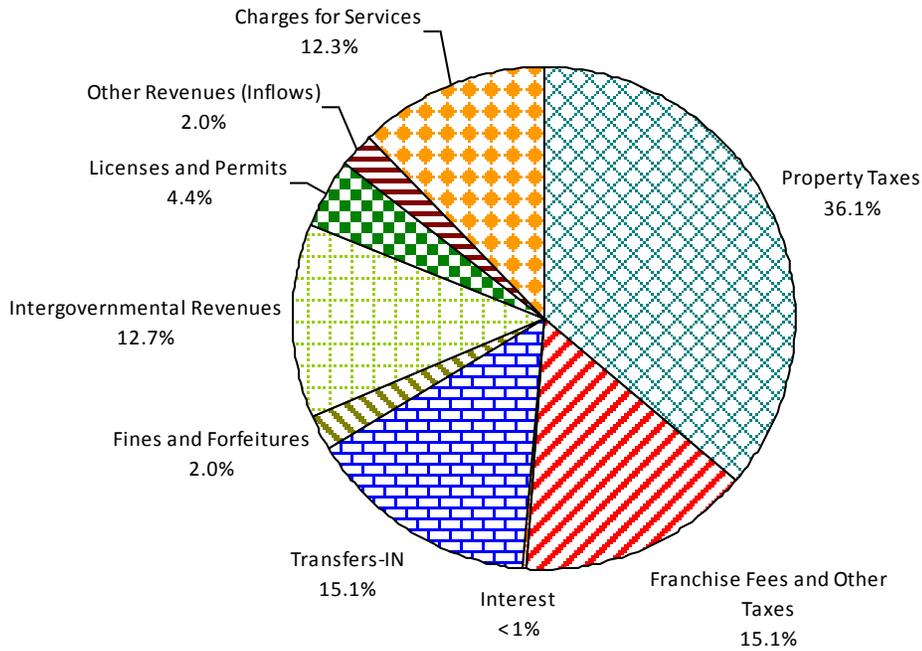
Fund Category	FY 2010-11 Adopted	FY 2011-12 Adopted
General Fund	\$499,329,644	\$479,286,300
Special Revenue Funds	\$136,023,787	\$148,482,600
Debt Service Funds	\$64,347,394	\$66,125,000
	\$699,700,825	\$693,893,900

Summary of Fiscal 2011-12  
Adopted Budget  
All Funds

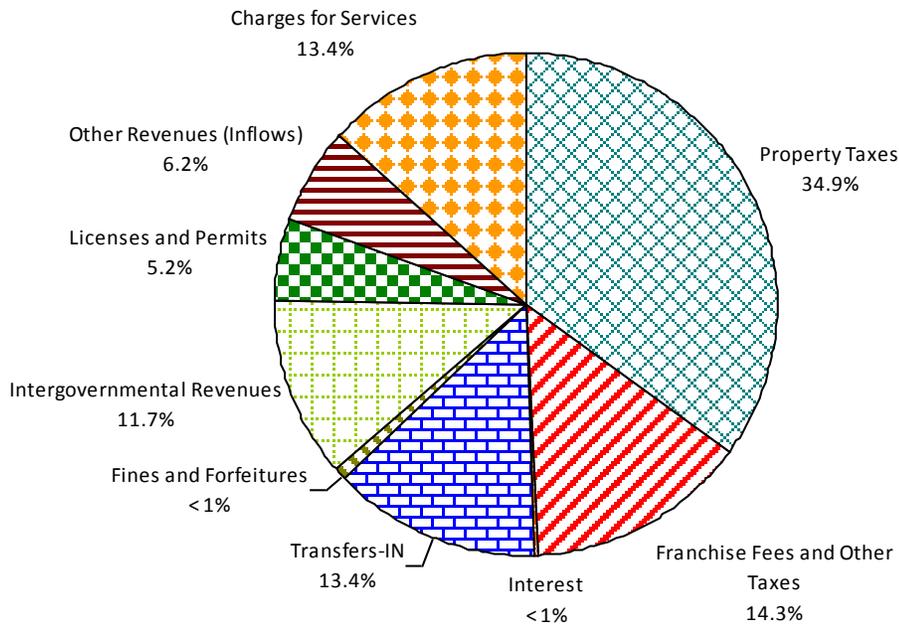
	General Fund	Special Revenue Funds	Debt Service Funds	FY 2011-12 Adopted All Funds	FY 2010-11 Adopted All Funds
<b>Revenues (Inflows)</b>					
Property Taxes	\$215,449,900		\$26,816,900	\$242,266,800	\$252,537,017
Franchise Fees and Other Taxes	\$36,350,000	\$62,714,100		\$99,064,100	\$105,708,304
Interest	\$1,500,000			\$1,500,000	\$1,502,000
Transfers-IN	\$46,110,500	\$13,263,000	\$33,683,400	\$93,056,900	\$105,654,556
Fines and Forfeitures	\$5,000,000			\$5,000,000	\$14,133,112
Intergovernmental Revenues	\$42,477,500	\$38,483,000		\$80,960,500	\$88,875,261
Licenses and Permits	\$36,177,500			\$36,177,500	\$30,794,313
Other Revenues (Inflows)	\$11,075,100	\$26,256,500	\$5,624,700	\$42,956,300	\$14,295,882
Charges for Services	\$85,145,800	\$7,766,000		\$92,911,800	\$86,200,380
<b>Total Revenues (Inflows)</b>	<b>\$479,286,300</b>	<b>\$148,482,600</b>	<b>\$66,125,000</b>	<b>\$693,893,900</b>	<b>\$699,700,825</b>
<b>Expenditures (Outflows)</b>					
General Government	\$37,216,800	\$5,855,700		\$43,072,500	\$44,012,870
Planning & Development	\$8,152,600	\$4,248,600		\$12,401,200	\$8,595,514
Community Development		\$36,958,200		\$36,958,200	\$31,986,024
Public Works	\$49,766,100	\$1,111,600		\$50,877,700	\$50,144,098
Public Safety	\$185,660,600	\$5,424,000		\$191,084,600	\$196,633,133
Public Facilities	\$4,244,300	\$3,725,900		\$7,970,200	\$8,591,271
Parks & Recreation	\$21,562,300	\$3,342,000		\$24,904,300	\$23,264,797
Risk Management	\$58,413,200			\$58,413,200	\$62,844,050
Debt Service			\$66,125,000	\$66,125,000	\$64,347,394
Pensions	\$76,808,800			\$76,808,800	\$72,079,756
Non-Departmental	\$30,143,800			\$30,143,800	\$25,151,000
(Transfers-OUT)	\$7,317,800	\$87,816,600		\$95,134,400	\$112,050,918
<b>Total Expenditures (Outflows)</b>	<b>\$479,286,300</b>	<b>\$148,482,600</b>	<b>\$66,125,000</b>	<b>\$693,893,900</b>	<b>\$699,700,825</b>

Revenues (Inflows) - All Funds  
\$693,893,900

Fiscal 2010-11



Fiscal 2011-12



Inflow Category	FY 2010-11 Adopted	FY 2011-12 Adopted
Property Taxes	\$252,537,017	\$242,266,800
Franchise Fees and Other Taxes	\$105,708,304	\$99,064,100
Interest	\$1,502,000	\$1,500,000
Transfers-IN	\$105,654,556	\$93,056,900
Fines and Forfeitures	\$14,133,112	\$5,000,000
Intergovernmental Revenues	\$88,875,261	\$80,960,500
Licenses and Permits	\$30,794,313	\$36,177,500
Other Revenues (Inflows)	\$14,295,882	\$42,956,300
Charges for Services	\$86,200,380	\$92,911,800
	\$699,700,825	\$693,893,900

Summary of Fiscal 2011-12  
Adopted Budget  
All Funds

	General Fund	Special Revenue Funds	Debt Service Funds	FY 2011-12 Adopted All Funds	FY 2010-11 Adopted All Funds
<b>Property Taxes</b>					
Ad Valorem Taxes-Real	\$194,602,600		\$26,816,900	<b>\$221,419,500</b>	\$230,867,635
Ad Valorem Taxes-Real-Delinquent	\$8,100,000			<b>\$8,100,000</b>	\$9,000,000
Ad Valorem Taxes-Penalty & Interest	\$100,000			<b>\$100,000</b>	\$100,000
Ad Valorem Taxes-Personal	\$12,447,300			<b>\$12,447,300</b>	\$12,369,382
Ad Valorem Taxes-Personal-Delinquent	\$200,000			<b>\$200,000</b>	\$200,000
<b>Total -Property Taxes</b>	<b>\$215,449,900</b>		<b>\$26,816,900</b>	<b>\$242,266,800</b>	<b>\$252,537,017</b>
<b>Franchise Fees and Other Taxes</b>					
S,U&F Taxes-Local Option Fuel Tax		\$6,576,800		<b>\$6,576,800</b>	\$6,587,386
Franc Fee-Electricity	\$25,500,000			<b>\$25,500,000</b>	\$25,000,000
Franc Fee-Gas	\$500,000			<b>\$500,000</b>	\$500,000
Utility Ser Fee-Electricity		\$24,544,400		<b>\$24,544,400</b>	\$24,544,434
Utility Ser Fee-Water		\$3,695,300		<b>\$3,695,300</b>	\$3,695,316
Utility Ser Fee-Gas		\$1,149,200		<b>\$1,149,200</b>	\$1,149,173
Utility Ser Fee-Cable Television					\$419,000
Utility Ser Fee-Fuel Oil		\$13,100		<b>\$13,100</b>	\$13,117
Public Service Taxes		\$26,735,300		<b>\$26,735,300</b>	\$33,449,878
Other Taxes	\$10,350,000			<b>\$10,350,000</b>	\$10,350,000
<b>Total -Franchise Fees and Other Taxes</b>	<b>\$36,350,000</b>	<b>\$62,714,100</b>		<b>\$99,064,100</b>	<b>\$105,708,304</b>
<b>Interest</b>					
Misc-Interest & Penalty					\$1,502,000
Interest & Penalty -Investment	\$1,500,000			<b>\$1,500,000</b>	
<b>Total -Interest</b>	<b>\$1,500,000</b>			<b>\$1,500,000</b>	<b>\$1,502,000</b>
<b>Transfers-IN</b>					
Other-Interfund Transfer	\$46,110,500	\$13,263,000	\$33,683,400	<b>\$93,056,900</b>	\$105,654,556
<b>Total -Transfers-IN</b>	<b>\$46,110,500</b>	<b>\$13,263,000</b>	<b>\$33,683,400</b>	<b>\$93,056,900</b>	<b>\$105,654,556</b>
<b>Fines and Forfeitures</b>					
Fines-Judgments And Fines	\$4,000,000			<b>\$4,000,000</b>	\$4,000,000

Summary of Fiscal 2011-12  
Adopted Budget  
All Funds

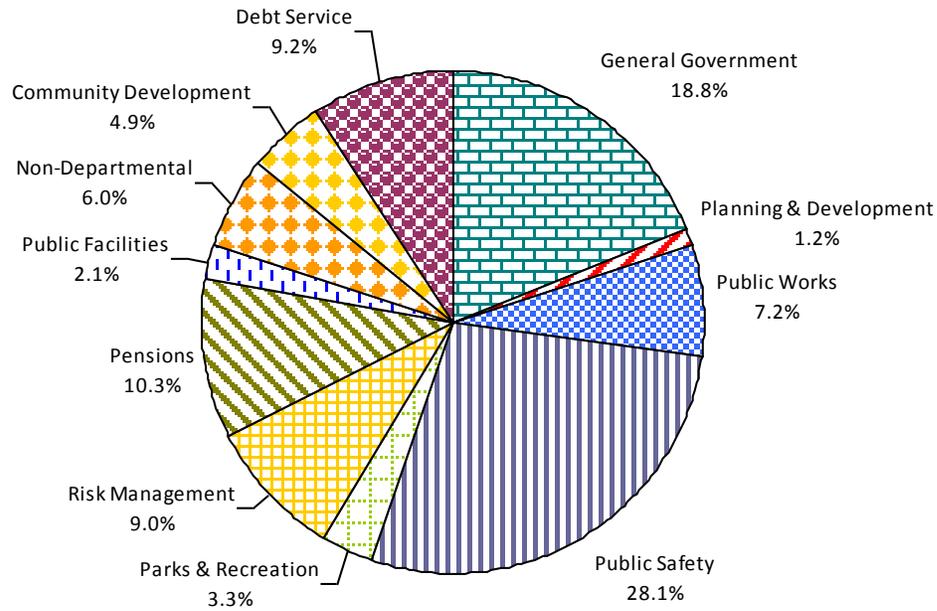
	General Fund	Special Revenue Funds	Debt Service Funds	FY 2011-12 Adopted All Funds	FY 2010-11 Adopted All Funds
Fines-Other Fines And/Or Forfeits	\$1,000,000			\$1,000,000	\$10,133,112
<b>Total -Fines and Forfeitures</b>	<b>\$5,000,000</b>			<b>\$5,000,000</b>	<b>\$14,133,112</b>
<b>Intergovernmental Revenues</b>					
Federal Grants		\$34,883,000		\$34,883,000	\$34,090,352
State Shared Revenues	\$35,998,500			\$35,998,500	\$35,440,282
Grants From Other Local Units		\$3,600,000		\$3,600,000	\$11,365,627
Shared Revenues From Other Local Units	\$6,479,000			\$6,479,000	\$7,979,000
<b>Total -Intergovernmental Revenues</b>	<b>\$42,477,500</b>	<b>\$38,483,000</b>		<b>\$80,960,500</b>	<b>\$88,875,261</b>
<b>Licenses and Permits</b>					
Occupational Licenses-Business	\$6,439,600			\$6,439,600	\$6,400,000
Occupational Licenses-Business-Penalty	\$700,000			\$700,000	\$580,000
Occupational Licenses-Metro	\$615,300			\$615,300	\$615,000
Building Permits	\$7,000,000			\$7,000,000	\$2,000,000
Other Licenses, Fees and Permits	\$21,422,600			\$21,422,600	\$21,199,313
<b>Total -Licenses and Permits</b>	<b>\$36,177,500</b>			<b>\$36,177,500</b>	<b>\$30,794,313</b>
<b>Other Revenues (Inflows)</b>					
Misc. Sales of Surplus Material and Scrap	\$200,000			\$200,000	\$200,000
Misc-Other Miscellaneous Revenues	\$10,625,100	\$26,256,500	\$5,624,700	\$42,506,300	\$13,845,882
Other -Other NonOperating Sources	\$15,000			\$15,000	\$250,000
Other-Other Nonoperating Sources	\$235,000			\$235,000	
<b>Total -Other Revenues (Inflows)</b>	<b>\$11,075,100</b>	<b>\$26,256,500</b>	<b>\$5,624,700</b>	<b>\$42,956,300</b>	<b>\$14,295,882</b>
<b>Charges for Services</b>					
CFS-GG-Internal Service Fund Fees And Charges	\$341,200			\$341,200	\$350,000
CFS-GG-Other General Government Charges And Fees	\$1,680,800	\$60,000		\$1,740,800	\$550,000
CFS-PS-Police Services	\$2,900,000			\$2,900,000	\$2,968,986
Fire Protection Services	\$7,000			\$7,000	\$415,000
CFS-PS-Emergency Service Fees	\$7,000,000			\$7,000,000	\$7,000,000

Summary of Fiscal 2011-12  
Adopted Budget  
All Funds

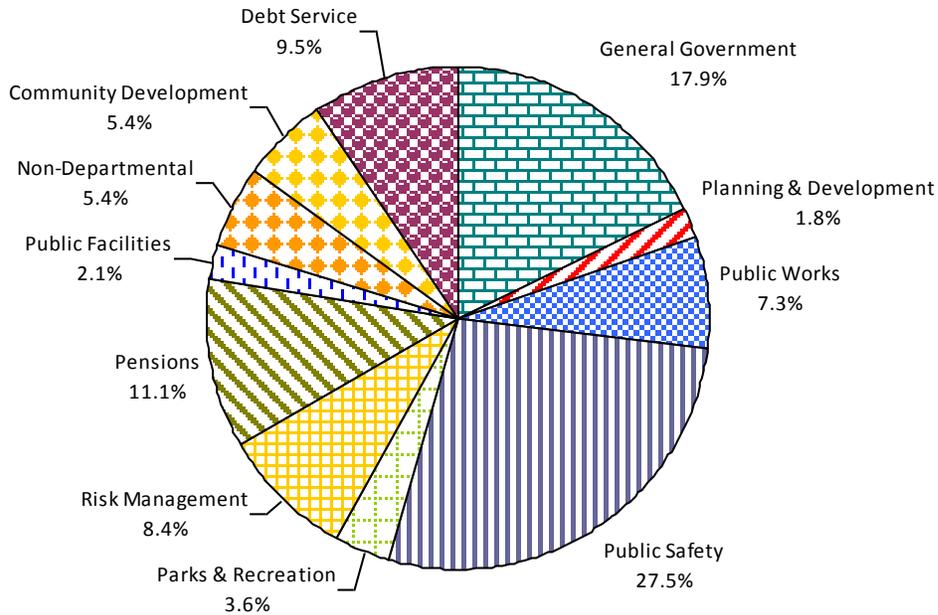
	General Fund	Special Revenue Funds	Debt Service Funds	FY 2011-12 Adopted All Funds	FY 2010-11 Adopted All Funds
CFS-PS-Protective Inspection Fees	\$77,900			<b>\$77,900</b>	\$75,000
CFS-PS-Other Public Safety Charges And Fees	\$375,000			<b>\$375,000</b>	\$7,000
CFS-PE-Garbage/Solid Waste Revenue	\$25,768,400			<b>\$25,768,400</b>	\$25,767,750
CFS-PE-Cemetery Fees					\$500
CFS-PE-Other Physical Environment Revenue	\$130,300			<b>\$130,300</b>	\$132,000
CFS-Trans-Parking Facilities		\$2,130,200		<b>\$2,130,200</b>	\$2,386,060
CFS-Trans-Tolls	\$190,000			<b>\$190,000</b>	\$175,000
Transportation Tools		\$600,000		<b>\$600,000</b>	\$802,829
CFS-C&R-Special Recreation Facilities	\$717,000	\$1,666,800		<b>\$2,383,800</b>	\$2,153,826
CFS-C&R-Other Culture/Recreation	\$9,319,800	\$1,093,000		<b>\$10,412,800</b>	\$9,803,499
CFS -Rents and Royalties	\$6,615,400	\$1,104,000		<b>\$7,719,400</b>	\$6,000,000
CFS-Other Charges for Services	\$27,523,000	\$12,000		<b>\$27,535,000</b>	\$27,612,930
Misc-Red Light Camera Fines	\$2,500,000	\$1,100,000		<b>\$3,600,000</b>	
<b>Total -Charges for Services</b>	<b>\$85,145,800</b>	<b>\$7,766,000</b>		<b>\$92,911,800</b>	<b>\$86,200,380</b>
<b>Total Revenues</b>	<b>\$479,286,300</b>	<b>\$148,482,600</b>	<b>\$66,125,000</b>	<b>\$693,893,900</b>	<b>\$699,700,825</b>

Expenditures (Outflows) - All Funds  
\$693,893,900

Fiscal 2010-11



Fiscal 2011-12



Outflow Category	FY 2010-11 Adopted	FY 2011-12 Adopted
General Government	\$131,420,024	\$124,163,200
Planning & Development	\$8,595,514	\$12,401,200
Public Works	\$50,144,098	\$50,877,700
Public Safety	\$196,633,133	\$191,084,600
Public Facilities	\$14,487,939	\$14,421,100
Parks & Recreation	\$23,264,797	\$24,904,300
Risk Management	\$62,844,050	\$58,413,200
Pensions	\$72,079,756	\$76,808,800
Non-Departmental	\$41,743,968	\$37,461,600
Community Development	\$34,140,152	\$37,233,200
Debt Service	\$64,347,394	\$66,125,000
	\$699,700,825	\$693,893,900

Consolidated Schedule  
of Expenditures (Outflows)  
by Function and Department  
All Funds

	General Fund	Special Revenue Funds	Debt Service Funds	FY 2011-12 Adopted All Funds	FY 2010-11 Adopted All Funds
<b>General Government</b>					
Mayor	\$631,800			\$631,800	\$643,722
Commissioners	\$1,700,000			\$1,700,000	\$1,700,000
City Manager	\$1,580,200			\$1,580,200	\$1,683,504
ARRA Funds		\$1,249,800		\$1,249,800	\$140,200
Auditor General	\$835,100			\$835,100	\$858,420
CIP and Transportation	\$778,300	\$2,957,400		\$3,735,700	\$3,956,759
City Clerk	\$1,061,900	\$334,400		\$1,396,300	\$1,061,146
Civil Service	\$290,500			\$290,500	\$292,626
Code Enforcement	\$3,097,100			\$3,097,100	\$2,762,326
Communications	\$428,000			\$428,000	\$364,353
Equal Opportunity and Diversity Programs	\$229,300			\$229,300	\$247,719
Finance	\$5,993,900			\$5,993,900	\$6,320,160
Grants Administration	\$583,000	\$438,200		\$1,021,200	\$509,695
Human Resources	\$2,123,000			\$2,123,000	\$2,386,146
Information Technology	\$8,904,400			\$8,904,400	\$10,890,204
Law	\$4,420,000			\$4,420,000	\$5,238,951
Management and Budget	\$1,144,600			\$1,144,600	\$1,384,387
Neighborhood Enhancement Teams (NET)	\$2,413,100	\$196,800		\$2,609,900	\$2,451,369
NET & Code		\$679,100		\$679,100	
Purchasing	\$1,002,600			\$1,002,600	\$1,121,183
<b>Total -General Government</b>	<b>\$37,216,800</b>	<b>\$5,855,700</b>		<b>\$43,072,500</b>	<b>\$44,012,870</b>
<b>Planning &amp; Development</b>					
Building	\$4,775,300			\$4,775,300	\$5,146,364
Economic Development & Planning Services		\$4,248,600		\$4,248,600	\$74,000
Planning and Zoning	\$3,377,300			\$3,377,300	\$3,375,150
<b>Total -Planning &amp; Development</b>	<b>\$8,152,600</b>	<b>\$4,248,600</b>		<b>\$12,401,200</b>	<b>\$8,595,514</b>

Consolidated Schedule  
of Expenditures (Outflows)  
by Function and Department  
All Funds

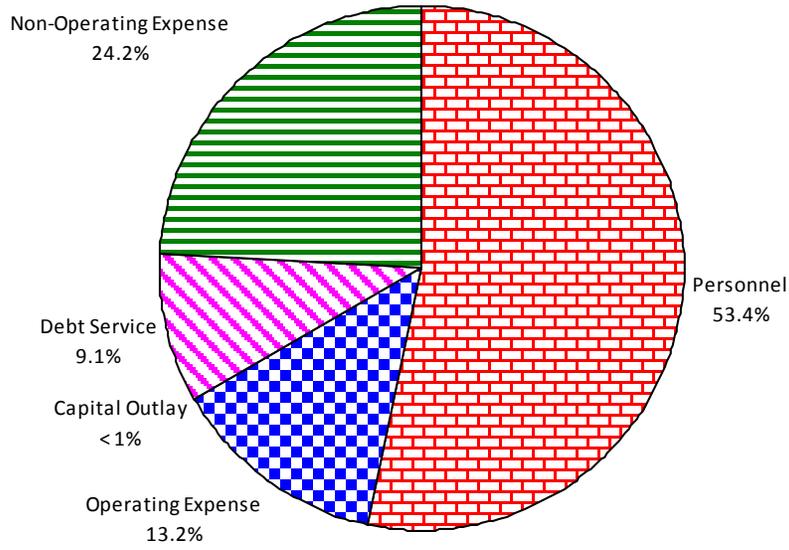
	General Fund	Special Revenue Funds	Debt Service Funds	FY 2011-12 Adopted All Funds	FY 2010-11 Adopted All Funds
<b>Community Development</b>					
Community Development		\$36,958,200		<b>\$36,958,200</b>	\$31,986,024
<b>Total -Community Development</b>		<b>\$36,958,200</b>		<b>\$36,958,200</b>	\$31,986,024
<b>Public Works</b>					
GSA	\$16,330,800			<b>\$16,330,800</b>	\$16,389,524
Public Works	\$14,503,300	\$1,111,600		<b>\$15,614,900</b>	\$14,396,026
Solid Waste	\$18,932,000			<b>\$18,932,000</b>	\$19,358,548
<b>Total -Public Works</b>	<b>\$49,766,100</b>	<b>\$1,111,600</b>		<b>\$50,877,700</b>	\$50,144,098
<b>Public Safety</b>					
Fire-Rescue	\$68,047,000			<b>\$68,047,000</b>	\$72,315,697
Police	\$117,613,600	\$5,424,000		<b>\$123,037,600</b>	\$124,317,436
<b>Total -Public Safety</b>	<b>\$185,660,600</b>	<b>\$5,424,000</b>		<b>\$191,084,600</b>	\$196,633,133
<b>Public Facilities</b>					
Public Facilities	\$4,244,300	\$3,725,900		<b>\$7,970,200</b>	\$8,591,271
<b>Total -Public Facilities</b>	<b>\$4,244,300</b>	<b>\$3,725,900</b>		<b>\$7,970,200</b>	\$8,591,271
<b>Parks &amp; Recreation</b>					
Parks and Recreation	\$21,562,300	\$3,342,000		<b>\$24,904,300</b>	\$23,264,797
<b>Total -Parks &amp; Recreation</b>	<b>\$21,562,300</b>	<b>\$3,342,000</b>		<b>\$24,904,300</b>	\$23,264,797
<b>Risk Management</b>					
Risk Management	\$58,413,200			<b>\$58,413,200</b>	\$62,844,050
<b>Total -Risk Management</b>	<b>\$58,413,200</b>			<b>\$58,413,200</b>	\$62,844,050
<b>Debt Service</b>					
General Obligation Bonds			\$26,816,800	<b>\$26,816,800</b>	\$28,999,605
Special Obligation Bonds			\$39,308,200	<b>\$39,308,200</b>	\$35,347,789

Consolidated Schedule  
of Expenditures (Outflows)  
by Function and Department  
All Funds

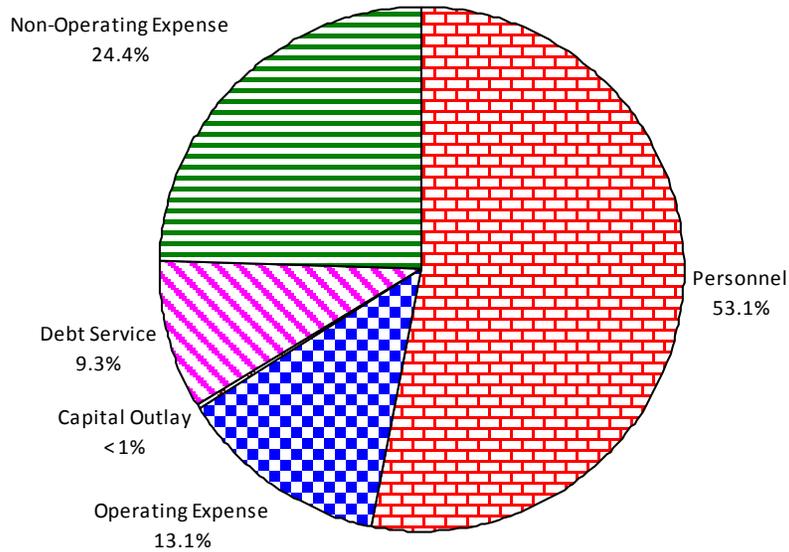
	General Fund	Special Revenue Funds	Debt Service Funds	FY 2011-12 Adopted All Funds	FY 2010-11 Adopted All Funds
Total -Debt Service			\$66,125,000	<b>\$66,125,000</b>	\$64,347,394
Pensions					
Pensions	\$76,808,800			<b>\$76,808,800</b>	\$72,079,756
Total -Pensions	\$76,808,800			<b>\$76,808,800</b>	\$72,079,756
Non-Departmental					
Non-Departmental	\$30,143,800			<b>\$30,143,800</b>	\$25,151,000
Total -Non-Departmental	\$30,143,800			<b>\$30,143,800</b>	\$25,151,000
(Transfers-OUT)					
GF Transfers out	\$7,317,800			<b>\$7,317,800</b>	\$16,592,968
SR Transfers Out		\$87,816,600		<b>\$87,816,600</b>	\$95,457,950
Total -(Transfers-OUT)	\$7,317,800	\$87,816,600		<b>\$95,134,400</b>	\$112,050,918
Total Expenditures (Outflows)	\$479,286,300	\$148,482,600	\$66,125,000	<b>\$693,893,900</b>	\$699,700,825

Consolidated Schedule of Expenditures by Category - All Funds  
\$693,893,900

**Fiscal 2010-11**



**Fiscal 2011-12**



<b>Outflow Category</b>	<b>FY 2010-11 Adopted</b>	<b>FY 2011-12 Adopted</b>
Personnel	\$373,848,292	\$368,537,000
Operating Expense	\$92,687,696	\$90,879,800
Capital Outlay	\$165,000	\$384,900
Debt Service	\$63,338,485	\$64,559,800
Non-Operating Expense	\$169,661,352	\$169,532,400
	<b>\$699,700,825</b>	<b>\$693,893,900</b>

Summary of Fiscal 2011-12  
Consolidated Schedule of Expenditures  
by Category and Object

	General Fund	Special Revenue Funds	Debt Service Funds	FY 2011-12 Adopted All Funds	FY 2010-11 Adopted All Funds
<b>Personnel</b>					
Executive Salaries	\$445,500			\$445,500	\$390,892
Regular Salaries and Wages	\$207,021,700	\$2,168,700		\$209,190,400	\$213,572,798
Other Salaries and Wages	\$7,334,800	\$992,600		\$8,327,400	\$7,478,192
Overtime	\$4,932,600			\$4,932,600	\$7,100,420
Special Pay	\$19,979,900			\$19,979,900	\$24,668,291
Fringe Benefits	\$951,600	\$5,600		\$957,200	\$1,015,103
Fica Taxes	\$8,691,300	\$242,800		\$8,934,100	\$8,699,772
Retirement Contributions	\$73,018,000	\$106,600		\$73,124,600	\$67,130,047
Life and Health Insurance	\$42,558,800	\$86,500		\$42,645,300	\$43,792,777
<b>Total -Personnel</b>	<b>\$364,934,200</b>	<b>\$3,602,800</b>		<b>\$368,537,000</b>	<b>\$373,848,292</b>
<b>Operating Expense</b>					
Workers' Compensation	\$12,600,000			\$12,600,000	\$13,650,000
Professional Services	\$6,058,000	\$132,600		\$6,190,600	\$7,049,397
Professional Services-Legal Services	\$2,055,000	\$8,000		\$2,063,000	\$2,046,300
Professional Services-Medical	\$594,400			\$594,400	\$574,757
Accounting and Auditing	\$453,500			\$453,500	\$448,250
Court Reporter Services	\$92,300			\$92,300	\$66,905
Other Contractual Services	\$8,138,900	\$3,918,300	\$1,565,200	\$13,622,400	\$13,174,580
Travel and Per Diem	\$143,800	\$37,200		\$181,000	\$172,660
Communications & Related Services	\$2,549,100	\$9,000		\$2,558,100	\$2,617,805
Postage	\$367,900	\$4,000		\$371,900	\$370,477
Utility Services	\$11,035,700	\$184,000		\$11,219,700	\$10,700,598
Rentals and Leases	\$2,022,600	\$9,300		\$2,031,900	\$2,085,959
Insurance	\$8,935,500			\$8,935,500	\$11,603,652
Repair and Maintenance Services	\$7,308,100			\$7,308,100	\$7,755,616
Printing and Binding	\$18,400	\$1,000		\$19,400	\$20,700
Printing and Binding-Outsourcing	\$51,700			\$51,700	\$72,473
Printing and Binding-Paper Stock	\$77,300			\$77,300	\$95,512
Printing and Binding-Supplies	\$10,800			\$10,800	\$13,583
Promotional Activities	\$46,300	\$19,800		\$66,100	\$98,292

Summary of Fiscal 2011-12  
Consolidated Schedule of Expenditures  
by Category and Object

	General Fund	Special Revenue Funds	Debt Service Funds	FY 2011-12 Adopted All Funds	FY 2010-11 Adopted All Funds
Advertising and Related Costs	\$310,700	\$80,000		<b>\$390,700</b>	\$560,345
Other Current Charges and Obligations	\$8,595,400	\$22,700		<b>\$8,618,100</b>	\$8,534,090
Office Supplies	\$474,600	\$41,800		<b>\$516,400</b>	\$548,162
Operating Supplies	\$2,619,400	\$1,022,900		<b>\$3,642,300</b>	\$2,785,347
Motor Fuel	\$7,175,300			<b>\$7,175,300</b>	\$5,294,146
Public Safety Supplies	\$863,700			<b>\$863,700</b>	\$865,879
Clothing/Uniform Supplies	\$421,500			<b>\$421,500</b>	\$532,455
Landscaping Related Supplies	\$190,000			<b>\$190,000</b>	\$190,000
Road Materials and Supplies	\$65,000			<b>\$65,000</b>	\$122,000
Subscriptions, Memberships, Licenses, Permits & Others	\$419,400	\$2,500		<b>\$421,900</b>	\$508,329
Books, Publications, and Library Materials					\$1,200
Weapons And Ammunitions	\$127,200			<b>\$127,200</b>	\$128,227
<b>Total -Operating Expense</b>	<b>\$83,821,500</b>	<b>\$5,493,100</b>	<b>\$1,565,200</b>	<b>\$90,879,800</b>	<b>\$92,687,696</b>
<b>Capital Outlay</b>					
Buildings	\$10,000			<b>\$10,000</b>	\$160,000
Machinery and Equipment	\$14,400	\$360,500		<b>\$374,900</b>	\$5,000
<b>Total -Capital Outlay</b>	<b>\$24,400</b>	<b>\$360,500</b>		<b>\$384,900</b>	<b>\$165,000</b>
<b>Debt Service</b>					
Principal (Debt Service)			\$23,259,300	<b>\$23,259,300</b>	\$27,662,074
Interest (Debt Service)			\$41,300,500	<b>\$41,300,500</b>	\$35,676,411
<b>Total -Debt Service</b>			<b>\$64,559,800</b>	<b>\$64,559,800</b>	<b>\$63,338,485</b>
<b>Non-Operating Expense</b>					
Aids to Private Organizations	\$865,100	\$11,096,500		<b>\$11,961,600</b>	\$9,132,055
Other Grants and Aids		\$7,592,100		<b>\$7,592,100</b>	\$9,723,366
Interfund Transfers	\$7,317,800	\$87,816,600		<b>\$95,134,400</b>	\$112,050,918
Advances	\$3,728,200			<b>\$3,728,200</b>	\$3,182,263
Budget Reserve	\$18,595,100	\$32,521,000		<b>\$51,116,100</b>	\$35,572,750

Summary of Fiscal 2011-12  
 Consolidated Schedule of Expenditures  
 by Category and Object

	General Fund	Special Revenue Funds	Debt Service Funds	FY 2011-12 Adopted All Funds	FY 2010-11 Adopted All Funds
Total -Non-Operating Expense	\$30,506,200	\$139,026,200		<b>\$169,532,400</b>	\$169,661,352
Total Expenditures	\$479,286,300	\$148,482,600	\$66,125,000	<b>\$693,893,900</b>	\$699,700,825

Consolidated Schedule  
of Full-Time Positions  
by Function and Department  
All Funds

	General Fund	Special Revenue Funds	FY 2011-12 Adopted All Funds	FY 2010-11 Adopted All Funds	Gain (Loss) FY 2011-12 - FY2010-11
<b>General Government</b>					
Mayor	10.5		10.5	10.5	0.0
Commissioners	30.1		30.1	30.1	0.0
City Manager	19.9		19.9	19.9	0.0
Auditor General	9.0		9.0	12.0	(3.0)
CIP and Transportation	42.0	3.5	45.5	56.5	(11.0)
City Clerk	11.0	1.0	12.0	13.0	(1.0)
Civil Service	3.0		3.0	3.0	0.0
Code Enforcement	59.0		59.0	61.0	(2.0)
Communications	6.0		6.0	10.0	(4.0)
Equal Opportunity and Diversity Programs	3.0		3.0	3.0	0.0
Finance	68.0		68.0	73.0	(5.0)
Grants Administration	9.0	6.0	15.0	15.0	0.0
Human Resources	30.0		30.0	33.0	(3.0)
Information Technology	68.0	1.0	69.0	80.0	(11.0)
Law	41.0		41.0	45.0	(4.0)
Management and Budget	13.0		13.0	17.0	(4.0)
Neighborhood Enhancement Teams (NET)	30.0	7.0	37.0	42.0	(5.0)
Purchasing	14.0		14.0	14.0	0.0
<b>Total -General Government</b>	<b>466.5</b>	<b>18.5</b>	<b>485.0</b>	<b>538.0</b>	<b>(53.0)</b>
<b>Planning &amp; Development</b>					
Building	57.0		57.0	64.0	(7.0)
Planning and Zoning	39.0		39.0	42.0	(3.0)
<b>Total -Planning &amp; Development</b>	<b>96.0</b>		<b>96.0</b>	<b>106.0</b>	<b>(10.0)</b>
<b>Community Development</b>					
Community Development		60.0	60.0	60.0	0.0
<b>Total -Community Development</b>		<b>60.0</b>	<b>60.0</b>	<b>60.0</b>	<b>0.0</b>
<b>Public Works</b>					
GSA	139.0		139.0	143.0	(4.0)
Public Works	86.0		86.0	88.0	(2.0)

Consolidated Schedule  
of Full-Time Positions  
by Function and Department  
All Funds

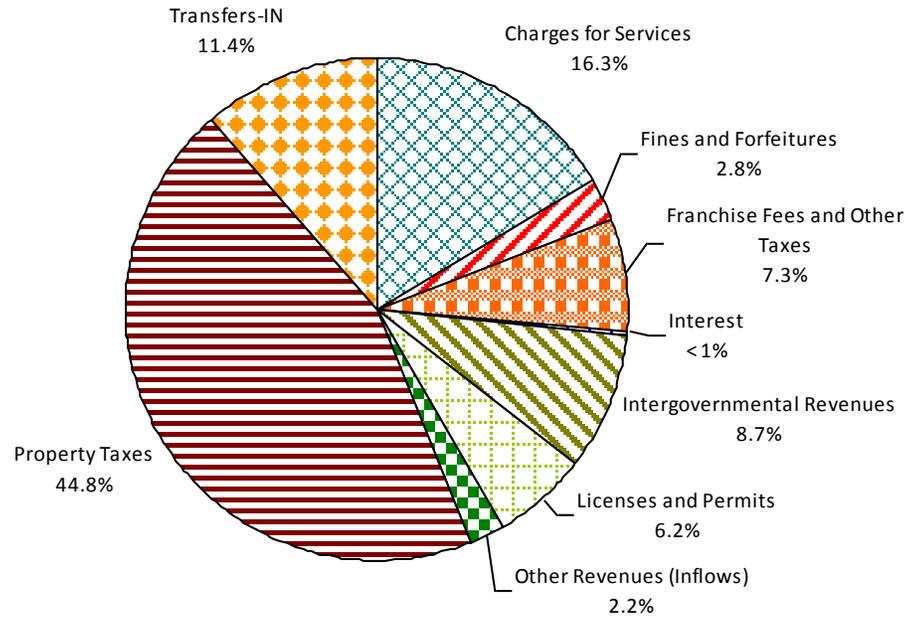
	General Fund	Special Revenue Funds	FY 2011-12 Adopted All Funds	FY 2010-11 Adopted All Funds	Gain (Loss) FY 2011-12 - FY2010-11
Solid Waste	217.0		<b>217.0</b>	217.0	0.0
<b>Total -Public Works</b>	<b>442.0</b>		<b>442.0</b>	448.0	(6.0)
<b>Public Safety</b>					
Fire-Rescue: Civilian	66.8	7.2	<b>74.0</b>	74.0	0.0
Fire-Rescue: Sworn	696.0	11.0	<b>707.0</b>	707.0	0.0
Police: Civilian	344.5	13.5	<b>358.0</b>	367.0	(9.0)
Police: Sworn	1,094.0	50.0	<b>1,144.0</b>	1,187.0	(43.0)
<b>Total -Public Safety</b>	<b>2,201.3</b>	<b>81.7</b>	<b>2,283.0</b>	2,335.0	(52.0)
<b>Public Facilities</b>					
Public Facilities	36.7	4.3	<b>41.0</b>	42.0	(1.0)
<b>Total -Public Facilities</b>	<b>36.7</b>	<b>4.3</b>	<b>41.0</b>	42.0	(1.0)
<b>Parks &amp; Recreation</b>					
Parks and Recreation	175.0	7.0	<b>182.0</b>	192.0	(10.0)
<b>Total -Parks &amp; Recreation</b>	<b>175.0</b>	<b>7.0</b>	<b>182.0</b>	192.0	(10.0)
<b>Risk Management</b>					
Risk Management	20.0		<b>20.0</b>	18.0	2.0
<b>Total -Risk Management</b>	<b>20.0</b>		<b>20.0</b>	18.0	2.0
<b>Total Full-Time Positions (FTEs)</b>	<b>3,437.5</b>	<b>171.5</b>	<b>3,609.0</b>	3,739.0	(130.0)

Summary of Fiscal 2011-12  
Adopted Budget  
General Fund

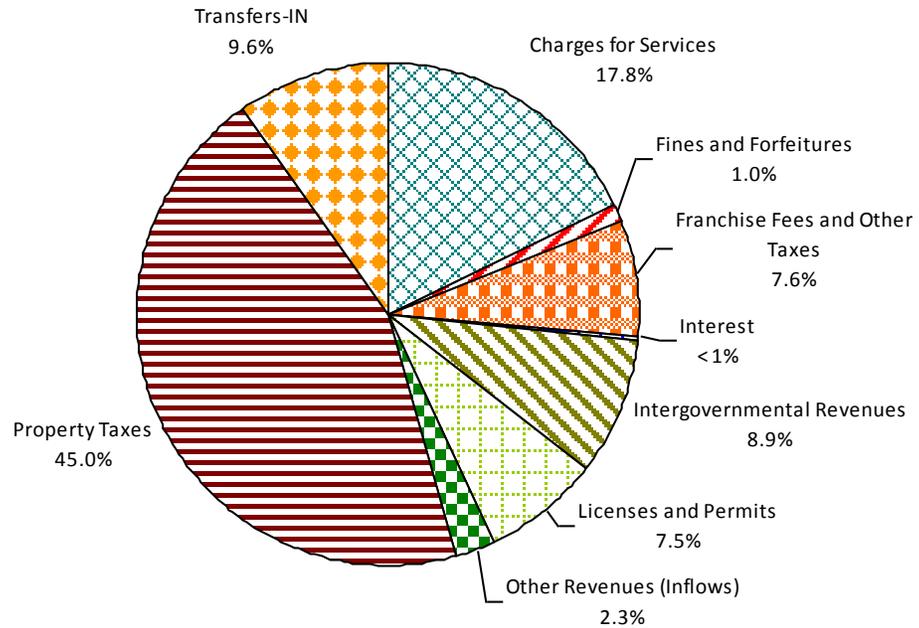
	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Adopted	FY 2011-12 Adopted
<b>Revenues (Inflows)</b>					
Property Taxes	\$258,294,391	\$266,860,264	\$247,646,518	\$223,537,412	\$215,449,900
Franchise Fees and Other Taxes	\$35,319,051	\$36,228,332	\$36,448,254	\$36,269,000	\$36,350,000
Interest	\$10,086,415	\$4,064,924	\$2,733,028	\$1,500,000	\$1,500,000
Transfers-IN	\$76,817,851	\$48,447,002	\$50,347,700	\$57,076,860	\$46,110,500
Fines and Forfeitures	\$6,031,799	\$6,396,471	\$4,298,283	\$14,133,112	\$5,000,000
Intergovernmental Revenues	\$50,624,485	\$46,803,544	\$51,238,208	\$43,419,282	\$42,477,500
Licenses and Permits	\$29,788,820	\$26,032,481	\$25,149,775	\$30,794,313	\$36,177,500
Other Revenues (Inflows)	\$4,868,196	\$8,411,033	\$13,555,754	\$11,050,000	\$11,075,100
Charges for Services	\$77,506,061	\$76,724,137	\$78,195,683	\$81,549,665	\$85,145,800
<b>Total Revenues (Inflows)</b>	<b>\$549,337,069</b>	<b>\$519,968,188</b>	<b>\$509,613,203</b>	<b>\$499,329,644</b>	<b>\$479,286,300</b>
<b>Expenditures (Outflows)</b>					
General Government	\$48,415,902	\$45,710,577	\$43,356,538	\$40,771,819	\$37,216,800
Planning & Development	\$11,773,072	\$11,907,397	\$9,821,762	\$8,521,514	\$8,152,600
Public Works	\$55,981,310	\$56,288,534	\$50,278,140	\$50,144,098	\$49,766,100
Public Safety	\$255,163,312	\$249,778,175	\$230,823,165	\$196,633,133	\$185,660,600
Public Facilities	\$6,248,554	\$5,003,139	\$4,389,910	\$4,226,509	\$4,244,300
Parks & Recreation	\$24,302,719	\$28,300,737	\$23,755,933	\$22,364,797	\$21,562,300
Risk Management	\$56,548,548	\$54,421,589	\$61,216,929	\$62,844,050	\$58,413,200
Pensions	\$65,116,477	\$66,906,558	\$89,975,265	\$72,079,756	\$76,808,800
Non-Departmental	\$32,574,514	\$55,256,494	\$18,922,482	\$41,743,968	\$37,461,600
<b>Total Expenditures (Outflows)</b>	<b>\$556,124,408</b>	<b>\$573,573,200</b>	<b>\$532,540,124</b>	<b>\$499,329,644</b>	<b>\$479,286,300</b>

Revenues (Inflows) - General Fund  
\$479,286,300

Fiscal 2010-11



Fiscal 2011-12



Inflow Category	FY 2010-11 Adopted	FY 2011-12 Adopted
Property Taxes	\$223,537,412	\$215,449,900
Franchise Fees and Other Taxes	\$36,269,000	\$36,350,000
Interest	\$1,500,000	\$1,500,000
Transfers-IN	\$57,076,860	\$46,110,500
Fines and Forfeitures	\$14,133,112	\$5,000,000
Intergovernmental Revenues	\$43,419,282	\$42,477,500
Licenses and Permits	\$30,794,313	\$36,177,500
Other Revenues (Inflows)	\$11,050,000	\$11,075,100
Charges for Services	\$81,549,665	\$85,145,800
	\$499,329,644	\$479,286,300

General Fund  
Schedule of Revenues (Inflows)

	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Adopted	FY 2011-12 Adopted
<b>Property Taxes</b>					
Ad Valorem Taxes-Real	\$239,588,004	\$245,873,549	\$222,407,300	\$201,868,030	\$194,602,600
Ad Valorem Taxes-Real-Delinquent	\$5,359,415	\$8,414,140	\$12,690,115	\$9,000,000	\$8,100,000
Ad Valorem Taxes-Penalty & Interest	\$596,988	\$242,283	\$105,903	\$100,000	\$100,000
Ad Valorem Taxes-Personal	\$12,303,564	\$12,042,889	\$12,138,374	\$12,369,382	\$12,447,300
Ad Valorem Taxes-Personal-Delinquent	\$446,420	\$287,403	\$304,826	\$200,000	\$200,000
<b>Total -Property Taxes</b>	<b>\$258,294,391</b>	<b>\$266,860,264</b>	<b>\$247,646,518</b>	<b>\$223,537,412</b>	<b>\$215,449,900</b>
<b>Franchise Fees and Other Taxes</b>					
Franc Fee-Electricity	\$24,797,619	\$25,131,826	\$25,119,661	\$25,000,000	\$25,500,000
Franc Fee-Gas	\$539,551	\$594,305	\$473,273	\$500,000	\$500,000
Utility Ser Fee-Cable Television	\$413,500	\$420,399	\$417,407	\$419,000	\$0
Other Taxes	\$9,568,381	\$10,081,802	\$10,437,913	\$10,350,000	\$10,350,000
<b>Total -Franchise Fees and Other Taxes</b>	<b>\$35,319,051</b>	<b>\$36,228,332</b>	<b>\$36,448,254</b>	<b>\$36,269,000</b>	<b>\$36,350,000</b>
<b>Interest</b>					
Misc-Interest & Penalty	\$1,054,233	\$58,919	\$58,750	\$1,500,000	\$0
Interest & Penalty -Investment	\$8,495,475	\$3,088,363	\$3,099,179	\$0	\$1,500,000
Misc-Net Increase Decrease In Fair Value Of	\$536,707	\$917,642	\$429,221	\$0	\$0
Misc. Treasury Onaccount Receipt	\$0	\$0	\$4,320	\$0	\$0
<b>Total -Interest</b>	<b>\$10,086,415</b>	<b>\$4,064,924</b>	<b>\$2,733,028</b>	<b>\$1,500,000</b>	<b>\$1,500,000</b>
<b>Transfers-IN</b>					
Other-Interfund Transfer	\$76,817,851	\$48,447,002	\$50,347,700	\$57,076,860	\$46,110,500
<b>Total -Transfers-IN</b>	<b>\$76,817,851</b>	<b>\$48,447,002</b>	<b>\$50,347,700</b>	<b>\$57,076,860</b>	<b>\$46,110,500</b>
<b>Fines and Forfeitures</b>					
Fines-Judgments And Fines	\$4,453,672	\$5,032,531	\$3,977,398	\$4,000,000	\$4,000,000
Fines -Violation of Local Ordinances	\$116,980	\$161,823	\$250	\$0	\$0
Fines-Other Fines And/Or Forfeits	\$1,461,147	\$1,202,117	\$320,635	\$10,133,112	\$1,000,000
<b>Total -Fines and Forfeitures</b>	<b>\$6,031,799</b>	<b>\$6,396,471</b>	<b>\$4,298,283</b>	<b>\$14,133,112</b>	<b>\$5,000,000</b>

General Fund  
Schedule of Revenues (Inflows)

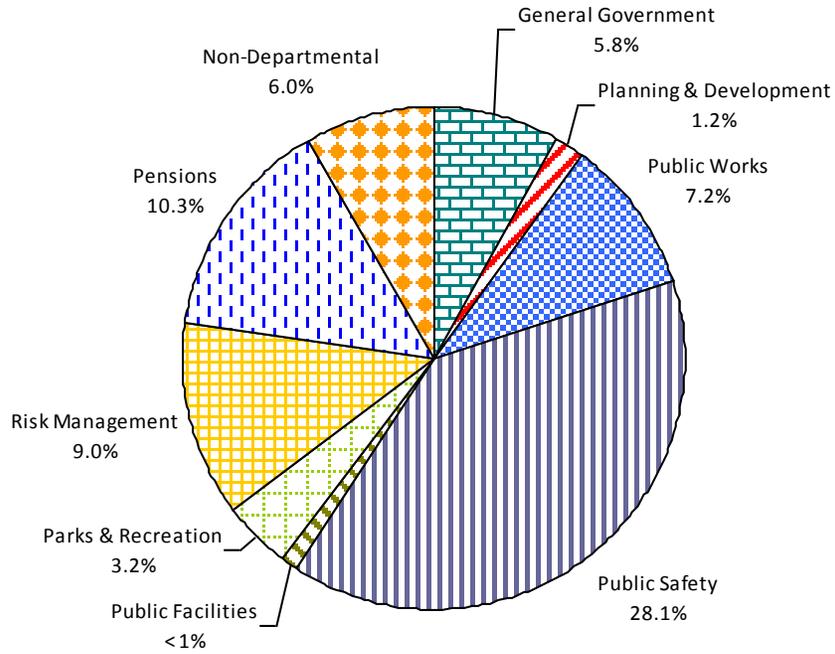
	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Adopted	FY 2011-12 Adopted
<b>Intergovernmental Revenues</b>					
Federal Grants	\$146,730	\$170,037	\$122,865	\$0	\$0
State Grants	\$2,695	\$45,399	\$0	\$0	\$0
State Shared Revenues	\$37,307,076	\$34,239,052	\$33,916,145	\$35,440,282	\$35,998,500
State Pension Payment	\$11,588,824	\$9,840,501	\$9,180,986	\$0	\$0
Grants From Other Local Units	\$100,000	\$58,521	\$0	\$0	\$0
Shared Revenues From Other Local Units	\$1,479,160	\$2,450,034	\$8,018,212	\$7,979,000	\$6,479,000
<b>Total -Intergovernmental Revenues</b>	<b>\$50,624,485</b>	<b>\$46,803,544</b>	<b>\$51,238,208</b>	<b>\$43,419,282</b>	<b>\$42,477,500</b>
<b>Licenses and Permits</b>					
Occupational Licenses	\$0	\$9,706	\$8,709	\$0	\$0
Occupational Licenses-Business	\$6,264,582	\$6,339,202	\$6,485,985	\$6,400,000	\$6,439,600
Occupational Licenses-Business-Penalty	\$803,896	\$534,284	\$578,035	\$580,000	\$700,000
Occupational Licenses-Metro	\$701,156	\$625,261	\$607,586	\$615,000	\$615,300
Building Permits	\$2,113,693	\$1,912,173	\$1,966,004	\$2,000,000	\$7,000,000
Other Licenses, Fees and Permits	\$19,905,493	\$16,611,855	\$15,503,456	\$21,199,313	\$21,422,600
<b>Total -Licenses and Permits</b>	<b>\$29,788,820</b>	<b>\$26,032,481</b>	<b>\$25,149,775</b>	<b>\$30,794,313</b>	<b>\$36,177,500</b>
<b>Other Revenues (Inflows)</b>					
Misc-Disposition Of Fixed Assets	\$513,456	\$530,759	\$103,800	\$0	\$0
Misc. Sales of Surplus Material and Scrap	\$182,120	\$6,632	\$18,744	\$200,000	\$200,000
Misc-Contributions And Donations From Private Sources	\$1,882	\$0	\$0	\$0	\$0
Misc-Pension Fund Contributions	\$0	\$0	\$1,406	\$0	\$0
Misc-Other Miscellaneous Revenues	\$3,164,592	\$4,508,715	\$9,576,182	\$10,600,000	\$10,625,100
Misc. Settlements	\$349,590	\$2,657,098	\$2,338,734	\$0	\$0
Contra Revenue for Bad Debt	\$242,199	\$166,646	\$1,168,194	\$0	\$0
Other -Other NonOperating Sources	\$0	\$312	\$2,818	\$250,000	\$15,000
Other-Other Nonoperating Sources	\$414,357	\$540,871	\$351,512	\$0	\$235,000
<b>Total -Other Revenues (Inflows)</b>	<b>\$4,868,196</b>	<b>\$8,411,033</b>	<b>\$13,555,754</b>	<b>\$11,050,000</b>	<b>\$11,075,100</b>
<b>Charges for Services</b>					

General Fund  
Schedule of Revenues (Inflows)

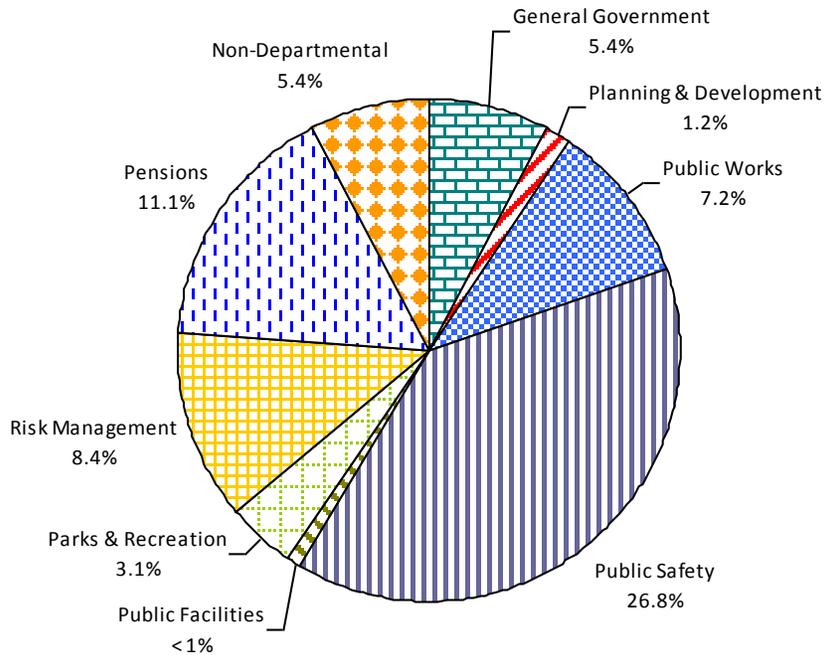
	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Adopted	FY 2011-12 Adopted
Payments From Other Local Units In Lieu Of Taxes	\$694,998	\$430,386	\$65,856	\$0	\$0
CFS-GG-Internal Service Fund Fees And Charges	\$226,977	\$326,961	\$369,899	\$350,000	\$341,200
CFS-GG-Other General Government Charges And Fees	\$520,349	\$517,152	\$703,808	\$550,000	\$1,680,800
CFS-PS-Police Services	\$2,120,288	\$2,174,347	\$2,335,417	\$2,968,986	\$2,900,000
Fire Protection Services	\$15,404	\$32,931	\$5,672	\$415,000	\$7,000
CFS-PS-Emergency Service Fees	\$4,565,358	\$6,101,993	\$6,485,865	\$7,000,000	\$7,000,000
CFS-PS-Protective Inspection Fees	\$86,849	\$74,351	\$73,855	\$75,000	\$77,900
CFS-PS-Other Public Safety Charges And Fees	\$16,470	\$2,988	\$3,980	\$7,000	\$375,000
CFS-PE-Garbage/Solid Waste Revenue	\$21,954,794	\$24,649,396	\$24,566,715	\$25,767,750	\$25,768,400
Sewer/Wastewater Utility Fees	\$650	\$0	\$0	\$0	\$0
CFS-PE-Cemetery Fees	\$200	\$291	\$656	\$500	\$0
CFS-PE-Other Physical Environment Revenue	\$90,585	\$148,624	\$130,380	\$132,000	\$130,300
CFS-Trans-Parking Facilities	\$55,196	\$500	\$308	\$0	\$0
CFS-Trans-Tolls	\$96,855	\$146,991	\$179,426	\$175,000	\$190,000
Other Transportation Fees	\$0	\$19	\$13	\$0	\$0
Transportation Tools	\$49,105	\$4,026	\$0	\$0	\$0
CFS -C&R -Special Events	\$858	\$0	\$0	\$0	\$0
CFS-C&R-Special Recreation Facilities	\$731,686	\$809,042	\$827,895	\$800,000	\$717,000
CFS-C&R-Other Culture/Recreation	\$10,376,696	\$8,489,321	\$9,161,184	\$9,695,499	\$9,319,800
CFS -Rents and Royalties	\$4,679,506	\$6,711,009	\$6,208,066	\$6,000,000	\$6,615,400
CFS-Other Charges for Services	\$29,539,366	\$26,318,000	\$27,076,688	\$27,612,930	\$27,523,000
Misc-Red Light Camera Fines	\$1,812,889	\$214,247	\$0	\$0	\$2,500,000
Misc. Sepecial Assessments	\$0	\$56	\$0	\$0	\$0
<b>Total -Charges for Services</b>	<b>\$77,506,061</b>	<b>\$76,724,137</b>	<b>\$78,195,683</b>	<b>\$81,549,665</b>	<b>\$85,145,800</b>
<b>Total -General Fund Revenues</b>	<b>\$549,337,069</b>	<b>\$519,968,188</b>	<b>\$509,613,203</b>	<b>\$499,329,644</b>	<b>\$479,286,300</b>

Expenditures (Outflows) - General Fund  
\$479,286,300

Fiscal 2010-11



Fiscal 2011-12



Outflow Category	FY 2010-11 Adopted	FY 2011-12 Adopted
General Government	\$40,771,819	\$37,216,800
Planning & Development	\$8,521,514	\$8,152,600
Public Works	\$50,144,098	\$49,766,100
Public Safety	\$196,633,133	\$185,660,600
Public Facilities	\$4,226,509	\$4,244,300
Parks & Recreation	\$22,364,797	\$21,562,300
Risk Management	\$62,844,050	\$58,413,200
Pensions	\$72,079,756	\$76,808,800
Non-Departmental	\$41,743,968	\$37,461,600
	\$499,329,644	\$479,286,300

General Fund  
Schedule of Expenditures  
(Outflows)  
by Department

	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Adopted	FY 2011-12 Adopted
<b>General Government</b>					
Mayor	\$838,277	\$788,789	\$641,823	\$643,722	<b>\$631,800</b>
Commissioners	\$1,829,560	\$1,849,287	\$1,558,627	\$1,700,000	<b>\$1,700,000</b>
City Manager	\$3,222,214	\$2,681,275	\$2,112,015	\$1,683,504	<b>\$1,580,200</b>
Auditor General	\$829,317	\$806,101	\$700,799	\$858,420	<b>\$835,100</b>
CIP and Transportation	\$3,700,757	\$2,543,839	\$1,353,150	\$1,052,732	<b>\$778,300</b>
Citi-Stat	\$416,173	\$355,690	\$137,034	\$0	<b>\$0</b>
City Clerk	\$1,867,538	\$1,469,293	\$2,095,982	\$1,061,146	<b>\$1,061,900</b>
Civil Service	\$336,914	\$387,230	\$295,127	\$292,626	<b>\$290,500</b>
Code Enforcement	\$0	\$402	\$3,164,846	\$2,762,326	<b>\$3,097,100</b>
Communications	\$1,201,677	\$1,237,975	\$820,268	\$364,353	<b>\$428,000</b>
Equal Opportunity and Diversity Programs	\$0	\$0	\$0	\$247,719	<b>\$229,300</b>
Finance	\$5,724,176	\$5,903,258	\$5,915,672	\$6,320,160	<b>\$5,993,900</b>
Grants Administration	\$752,305	\$789,129	\$331,444	\$509,695	<b>\$583,000</b>
Human Resources	\$5,013,809	\$4,667,916	\$3,178,848	\$2,386,146	<b>\$2,123,000</b>
Information Technology	\$13,761,235	\$12,571,495	\$10,466,846	\$10,890,204	<b>\$8,904,400</b>
Law	\$6,070,138	\$6,704,180	\$5,195,474	\$5,238,951	<b>\$4,420,000</b>
Management and Budget	\$1,433,692	\$1,469,309	\$1,261,158	\$1,384,387	<b>\$1,144,600</b>
Neighborhood Enhancement Teams (NET)	\$968	\$1,724	\$2,908,213	\$2,254,545	<b>\$2,413,100</b>
Purchasing	\$1,417,152	\$1,483,685	\$1,219,212	\$1,121,183	<b>\$1,002,600</b>
<b>Total -General Government</b>	<b>\$48,415,902</b>	<b>\$45,710,577</b>	<b>\$43,356,538</b>	<b>\$40,771,819</b>	<b>\$37,216,800</b>
<b>Planning &amp; Development</b>					
Building	\$7,389,608	\$7,436,167	\$6,004,952	\$5,146,364	<b>\$4,775,300</b>
Planning and Zoning	\$4,383,464	\$4,471,230	\$3,816,810	\$3,375,150	<b>\$3,377,300</b>
<b>Total -Planning &amp; Development</b>	<b>\$11,773,072</b>	<b>\$11,907,397</b>	<b>\$9,821,762</b>	<b>\$8,521,514</b>	<b>\$8,152,600</b>
<b>Public Works</b>					
GSA	\$19,527,937	\$17,856,714	\$16,862,292	\$16,389,524	<b>\$16,330,800</b>

General Fund  
Schedule of Expenditures  
(Outflows)  
by Department

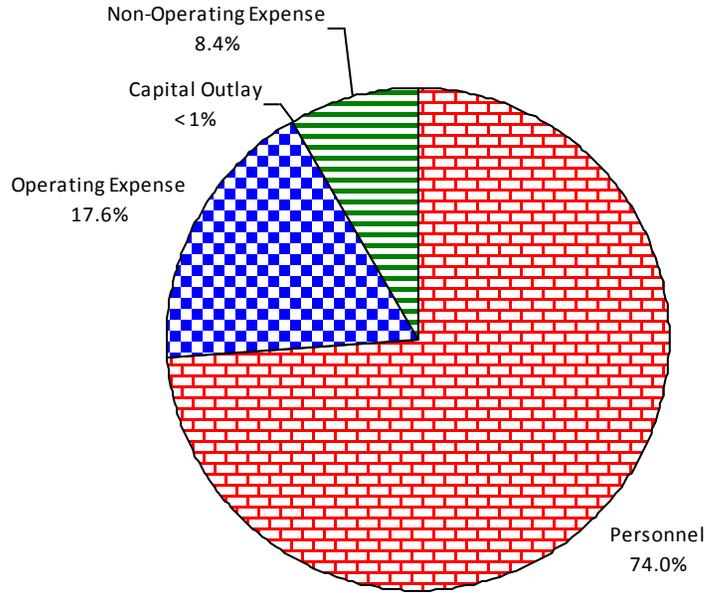
	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Adopted	FY 2011-12 Adopted
Public Works	\$15,235,738	\$16,519,092	\$13,644,095	\$14,396,026	<b>\$14,503,300</b>
Solid Waste	\$21,217,635	\$21,912,728	\$19,771,753	\$19,358,548	<b>\$18,932,000</b>
<b>Total -Public Works</b>	<b>\$55,981,310</b>	<b>\$56,288,534</b>	<b>\$50,278,140</b>	<b>\$50,144,098</b>	<b>\$49,766,100</b>
Public Safety					
Fire-Rescue	\$103,197,505	\$100,336,149	\$90,739,230	\$72,315,697	<b>\$68,047,000</b>
Police	\$151,965,807	\$149,442,026	\$140,083,935	\$124,317,436	<b>\$117,613,600</b>
<b>Total -Public Safety</b>	<b>\$255,163,312</b>	<b>\$249,778,175</b>	<b>\$230,823,165</b>	<b>\$196,633,133</b>	<b>\$185,660,600</b>
Public Facilities					
Public Facilities	\$6,248,554	\$5,003,139	\$4,389,910	\$4,226,509	<b>\$4,244,300</b>
<b>Total -Public Facilities</b>	<b>\$6,248,554</b>	<b>\$5,003,139</b>	<b>\$4,389,910</b>	<b>\$4,226,509</b>	<b>\$4,244,300</b>
Parks & Recreation					
Parks and Recreation	\$24,302,719	\$28,300,737	\$23,755,933	\$22,364,797	<b>\$21,562,300</b>
<b>Total -Parks &amp; Recreation</b>	<b>\$24,302,719</b>	<b>\$28,300,737</b>	<b>\$23,755,933</b>	<b>\$22,364,797</b>	<b>\$21,562,300</b>
Risk Management					
Risk Management	\$56,548,548	\$54,421,589	\$61,216,929	\$62,844,050	<b>\$58,413,200</b>
<b>Total -Risk Management</b>	<b>\$56,548,548</b>	<b>\$54,421,589</b>	<b>\$61,216,929</b>	<b>\$62,844,050</b>	<b>\$58,413,200</b>
Pensions					
Pensions	\$65,116,477	\$66,906,558	\$89,975,265	\$72,079,756	<b>\$76,808,800</b>
<b>Total -Pensions</b>	<b>\$65,116,477</b>	<b>\$66,906,558</b>	<b>\$89,975,265</b>	<b>\$72,079,756</b>	<b>\$76,808,800</b>
Non-Departmental					
Community Relations Board	\$114,561	\$0	\$0	\$0	<b>\$0</b>
FACE	\$274,020	\$0	\$0	\$0	<b>\$0</b>
<b>Non-Departmental</b>	<b>\$32,185,933</b>	<b>\$55,256,494</b>	<b>\$18,922,482</b>	<b>\$41,743,968</b>	<b>\$37,461,600</b>

General Fund  
Schedule of Expenditures  
(Outflows)  
by Department

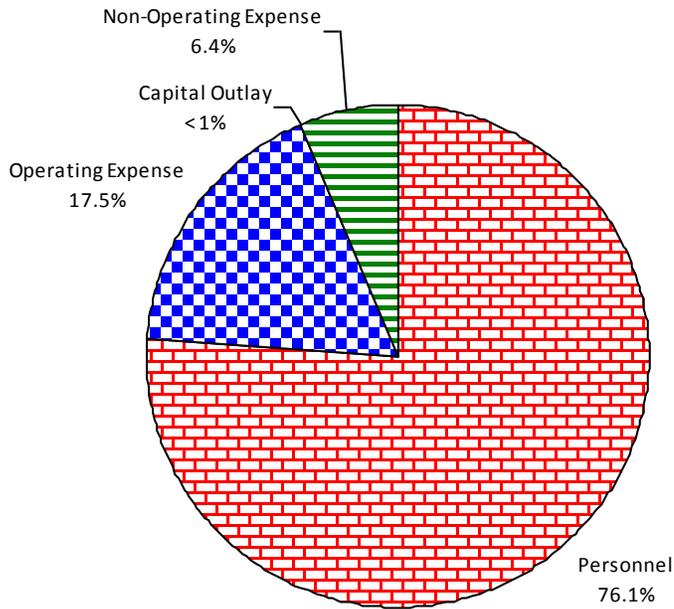
	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Adopted	<b>FY 2011-12 Adopted</b>
Total -Non-Departmental	\$32,574,514	\$55,256,494	\$18,922,482	\$41,743,968	<b>\$37,461,600</b>
Total -General Fund Expenditures	\$556,124,408	\$573,573,200	\$532,540,124	\$499,329,644	<b>\$479,286,300</b>

General Fund Schedule of Expenditures by Category  
\$479,286,300

**Fiscal 2010-11**



**Fiscal 2011-12**



<b>Outflow Category</b>	<b>FY 2010-11 Adopted</b>	<b>FY 2011-12 Adopted</b>
Personnel	\$369,404,871	\$364,934,200
Operating Expense	\$87,754,752	\$83,821,500
Capital Outlay	\$15,000	\$24,400
Non-Operating Expense	\$42,155,021	\$30,506,200
	<b>\$499,329,644</b>	<b>\$479,286,300</b>

General Fund  
Schedule of Expenditures  
(Outflows)  
by Category

	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Adopted	FY 2011-12 Adopted
<b>Personnel</b>					
Executive Salaries	\$493,273	\$450,826	\$416,155	\$390,892	\$445,500
Regular Salaries and Wages	\$254,532,351	\$267,198,755	\$245,533,150	\$210,044,303	\$207,021,700
Other Salaries and Wages	\$5,005,333	\$6,608,263	\$7,970,243	\$7,348,712	\$7,334,800
Overtime	\$15,456,703	\$11,774,895	\$6,511,260	\$7,100,420	\$4,932,600
Special Pay	\$17,400,268	\$15,064,984	\$22,521,884	\$24,668,291	\$19,979,900
Fringe Benefits	\$999,674	\$1,272,474	\$1,043,237	\$958,471	\$951,600
Fica Taxes	\$9,788,890	\$10,486,640	\$9,725,504	\$8,415,957	\$8,691,300
Retirement Contributions	\$72,049,759	\$71,762,873	\$93,719,969	\$66,884,531	\$73,018,000
Life and Health Insurance	\$9,842,893	\$44,319,997	\$47,294,551	\$43,593,294	\$42,558,800
Unemployment Compensation	\$76,778	\$198,242	\$1,073,709	\$0	\$0
<b>Total -Personnel</b>	<b>\$385,645,922</b>	<b>\$429,137,949</b>	<b>\$435,809,662</b>	<b>\$369,404,871</b>	<b>\$364,934,200</b>
<b>Operating Expense</b>					
Workers' Compensation	\$16,266,396	\$12,888,214	\$11,771,977	\$13,650,000	\$12,600,000
Professional Services	\$7,335,549	\$6,688,656	\$7,031,844	\$6,862,033	\$6,058,000
Professional Services-Legal Services	\$791,446	\$1,020,500	\$921,265	\$2,046,300	\$2,055,000
Professional Services-Medical	\$1,126,189	\$748,647	\$367,785	\$574,757	\$594,400
Accounting and Auditing	\$535,188	\$407,935	\$431,880	\$448,250	\$453,500
Court Reporter Services	\$78,100	\$75,200	\$69,909	\$66,905	\$92,300
Other Contractual Services	\$11,518,520	\$11,793,620	\$8,787,438	\$8,707,092	\$8,138,900
Travel and Per Diem	\$745,480	\$442,904	\$57,800	\$157,660	\$143,800
Communications & Related Services	\$3,256,405	\$2,865,570	\$2,738,019	\$2,599,605	\$2,549,100
Postage	\$348,720	\$300,772	\$347,653	\$361,377	\$367,900
Utility Services	\$10,761,347	\$11,668,200	\$10,526,786	\$10,700,598	\$11,035,700
Rentals and Leases	\$2,341,839	\$2,057,239	\$2,036,234	\$2,067,371	\$2,022,600
Insurance	\$37,930,996	\$5,568,702	\$8,963,859	\$11,603,652	\$8,935,500
Repair and Maintenance Services	\$8,669,736	\$8,273,728	\$6,917,301	\$7,755,616	\$7,308,100
Printing and Binding	\$14,487	\$1,889	\$653	\$18,700	\$18,400

General Fund  
Schedule of Expenditures  
(Outflows)  
by Category

	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Adopted	FY 2011-12 Adopted
Printing and Binding-Outsourcing	\$116,488	\$112,143	\$33,339	\$72,473	\$51,700
Printing and Binding-Paper Stock	\$109,726	\$88,615	\$92,295	\$95,512	\$77,300
Printing and Binding-Supplies	\$15,138	\$11,952	\$7,721	\$13,583	\$10,800
Promotional Activities	\$835,937	\$738,484	\$37,740	\$78,508	\$46,300
Advertising and Related Costs	\$881,691	\$629,854	\$494,048	\$450,345	\$310,700
Other Current Charges and Obligations	\$9,398,720	\$9,981,809	\$9,503,390	\$8,506,770	\$8,595,400
Office Supplies	\$926,043	\$643,449	\$377,367	\$520,862	\$474,600
Operating Supplies	\$4,088,823	\$4,215,204	\$2,842,905	\$2,759,847	\$2,619,400
Motor Fuel	\$8,198,734	\$4,597,813	\$6,211,360	\$5,294,146	\$7,175,300
Public Safety Supplies	\$269,396	\$349,238	\$777,235	\$865,879	\$863,700
Clothing/Uniform Supplies	\$2,011,525	\$978,307	\$433,117	\$532,455	\$421,500
Landscaping Related Supplies	\$235,161	\$209,107	\$95,626	\$190,000	\$190,000
Road Materials and Supplies	\$129,594	\$135,613	\$61,126	\$122,000	\$65,000
Subscriptions, Memberships, Licenses, Permits & Others	\$607,776	\$603,391	\$336,290	\$503,029	\$419,400
Books, Publications, and Library Materials	(\$3,104)	\$3,808	\$0	\$1,200	\$0
Weapons And Ammunitions	\$18,627	\$87,337	(\$75,256)	\$128,227	\$127,200
<b>Total -Operating Expense</b>	<b>\$129,560,673</b>	<b>\$88,187,900</b>	<b>\$82,198,706</b>	<b>\$87,754,752</b>	<b>\$83,821,500</b>
<b>Capital Outlay</b>					
Depreciation	\$2,084	\$0	\$0	\$0	\$0
Buildings	\$0	\$0	\$0	\$10,000	\$10,000
Improvements Other Than Buildings	\$94,512	\$24,849	\$0	\$0	\$0
Machinery and Equipment	\$836,545	\$253,581	\$61,933	\$5,000	\$14,400
<b>Total -Capital Outlay</b>	<b>\$933,141</b>	<b>\$278,430</b>	<b>\$61,933</b>	<b>\$15,000</b>	<b>\$24,400</b>
<b>Non-Operating Expense</b>					
Aids to Government Agencies	\$50,000	\$928,000	\$0	\$0	\$0
Aids to Private Organizations	\$3,825,654	\$2,888,589	\$1,061,596	\$965,127	\$865,100

General Fund  
Schedule of Expenditures  
(Outflows)  
by Category

	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Adopted	FY 2011-12 Adopted
Other Grants and Aids	\$152	\$0	\$0	\$0	<b>\$0</b>
Interfund Transfers	\$30,879,926	\$46,981,266	\$8,275,152	\$16,592,968	<b>\$7,317,800</b>
Advances	\$4,389,914	\$4,786,056	\$5,132,166	\$3,182,263	<b>\$3,728,200</b>
Other Nonoperating Uses	\$775,276	\$379,121	\$0	\$0	<b>\$0</b>
Budget Reserve	\$60,427	\$2,453	\$0	\$21,414,663	<b>\$18,595,100</b>
Other Uses	\$1,682	\$3,436	\$909	\$0	<b>\$0</b>
Default Expenditure Account	\$1,641	\$0	\$0	\$0	<b>\$0</b>
<b>Total -Non-Operating Expense</b>	<b>\$39,984,672</b>	<b>\$55,968,921</b>	<b>\$14,469,823</b>	<b>\$42,155,021</b>	<b>\$30,506,200</b>
<b>Total -General Fund Expenditures</b>	<b>\$556,124,408</b>	<b>\$573,573,200</b>	<b>\$532,540,124</b>	<b>\$499,329,644</b>	<b>\$479,286,300</b>

General Fund  
Cost per Capita  
by Department and Function

	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Adopted	FY 2011-12 Adopted
<b>General Government</b>					
Mayor	\$1.94	\$1.82	\$1.61	\$1.61	\$1.58
Commissioners	\$4.24	\$4.27	\$3.90	\$4.26	\$4.26
City Manager	\$7.47	\$6.19	\$5.29	\$4.21	\$3.96
Auditor General	\$1.92	\$1.86	\$1.75	\$2.15	\$2.09
CIP and Transportation	\$8.58	\$5.87	\$3.39	\$2.64	\$1.95
Citi-Stat	\$0.97	\$0.82	\$0.34	\$0.00	\$0.00
City Clerk	\$4.33	\$3.39	\$5.25	\$2.66	\$2.66
Civil Service	\$0.78	\$0.89	\$0.74	\$0.73	\$0.73
Code Enforcement	\$0.00	\$0.00	\$7.92	\$6.92	\$7.75
Communications	\$2.79	\$2.86	\$2.05	\$0.91	\$1.07
Equal Opportunity and Diversity Programs	\$0.00	\$0.00	\$0.00	\$0.62	\$0.57
Finance	\$13.28	\$13.63	\$14.81	\$15.82	\$15.01
Grants Administration	\$1.74	\$1.82	\$0.83	\$1.28	\$1.46
Human Resources	\$11.63	\$10.78	\$7.96	\$5.97	\$5.31
Information Technology	\$31.91	\$29.02	\$26.20	\$27.26	\$22.29
Law	\$14.08	\$15.48	\$13.01	\$13.12	\$11.07
Management and Budget	\$3.32	\$3.39	\$3.16	\$3.47	\$2.87
Neighborhood Enhancement Teams (NET)	\$0.00	\$0.00	\$7.28	\$5.64	\$6.04
Purchasing	\$3.29	\$3.43	\$3.05	\$2.81	\$2.51
<b>Total -General Government</b>	<b>\$112.28</b>	<b>\$105.53</b>	<b>\$108.54</b>	<b>\$102.07</b>	<b>\$93.17</b>
<b>Planning &amp; Development</b>					
Building	\$17.14	\$17.17	\$15.03	\$12.88	\$11.95
Planning and Zoning	\$10.17	\$10.32	\$9.55	\$8.45	\$8.45
<b>Total -Planning &amp; Development</b>	<b>\$27.30</b>	<b>\$27.49</b>	<b>\$24.59</b>	<b>\$21.33</b>	<b>\$20.41</b>
<b>Public Works</b>					
GSA	\$45.29	\$41.23	\$42.21	\$41.03	\$40.88
Public Works	\$35.33	\$38.14	\$34.16	\$36.04	\$36.31
Solid Waste	\$49.21	\$50.59	\$49.50	\$48.46	\$47.39

General Fund  
Cost per Capita  
by Department and Function

	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Adopted	FY 2011-12 Adopted
Total -Public Works	\$129.83	\$129.96	\$125.87	\$125.53	<b>\$124.58</b>
Public Safety					
Fire-Rescue	\$239.33	\$231.65	\$227.16	\$181.03	<b>\$170.35</b>
Police	\$352.43	\$345.02	\$350.69	\$311.22	<b>\$294.43</b>
Total -Public Safety	\$591.76	\$576.67	\$577.84	\$492.25	<b>\$464.78</b>
Public Facilities					
Public Facilities	\$14.49	\$11.55	\$10.99	\$10.58	<b>\$10.63</b>
Total -Public Facilities	\$14.49	\$11.55	\$10.99	\$10.58	<b>\$10.63</b>
Parks & Recreation					
Parks and Recreation	\$56.36	\$65.34	\$59.47	\$55.99	<b>\$53.98</b>
Total -Parks & Recreation	\$56.36	\$65.34	\$59.47	\$55.99	<b>\$53.98</b>
Risk Management					
Risk Management	\$131.14	\$125.65	\$153.25	\$157.32	<b>\$146.23</b>
Total -Risk Management	\$131.14	\$125.65	\$153.25	\$157.32	<b>\$146.23</b>
Pensions					
Pensions	\$151.01	\$154.47	\$225.24	\$180.44	<b>\$192.28</b>
Total -Pensions	\$151.01	\$154.47	\$225.24	\$180.44	<b>\$192.28</b>
Non-Departmental					
Community Relations Board	\$0.27	\$0.00	\$0.00	\$0.00	<b>\$0.00</b>
FACE	\$0.64	\$0.00	\$0.00	\$0.00	<b>\$0.00</b>
Non-Departmental	\$74.64	\$127.57	\$47.37	\$104.50	<b>\$93.78</b>
Total -Non-Departmental	\$75.54	\$127.57	\$47.37	\$104.50	<b>\$93.78</b>

General Fund  
Cost per Capita  
by Department and Function

	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Adopted	<b>FY 2011-12 Adopted</b>
Total -General Fund Expenditures	\$1,289.73	\$1,324.23	\$1,333.16	\$1,250.02	<b>\$1,199.84</b>

FY 2007-08: Population based on U.S. Census Bureau Population Estimates for 2008 = 431,196

FY 2008-09: Population based on U.S. Census Bureau Population Estimates for 2009 = 433,136

FY 2009-10: Population based on U.S. Census Bureau Population Estimates for 2010 = 399,457

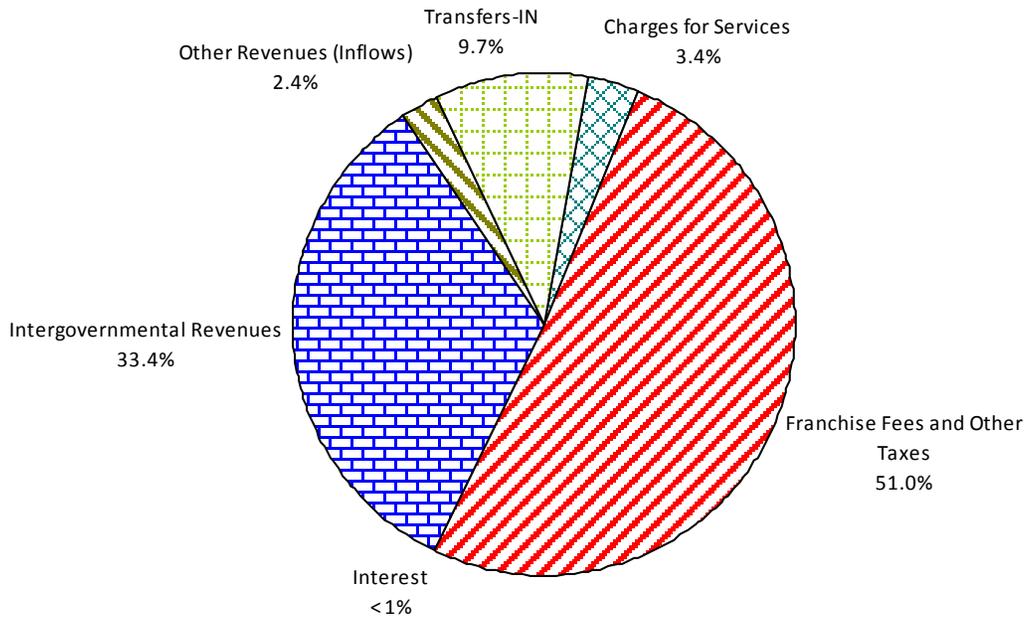
FY 2010-11 and 2011-12: Population based on U.S. Census Bureau Population Estimates for 2010 = 399,457

Summary of Fiscal 2012  
Adopted Budget  
Special Revenue Funds

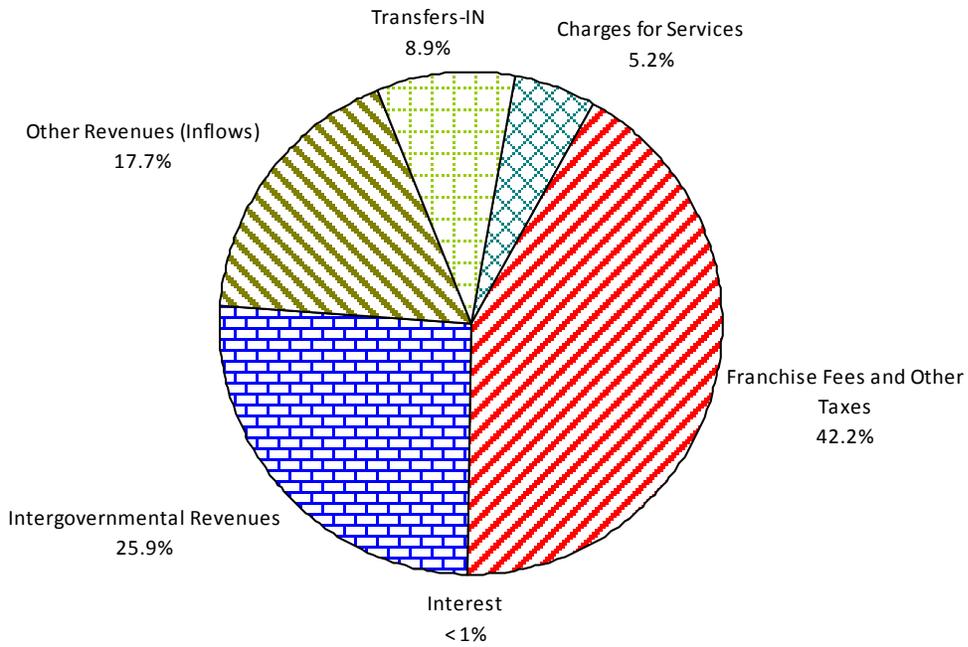
	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Adopted	FY 2011-12 Adopted
<b>Revenues (Inflows)</b>					
Franchise Fees and Other Taxes	\$69,236,473	\$70,605,776	\$68,458,349	\$69,439,304	<b>\$62,714,100</b>
Interest	\$521,278	\$270,596	\$34,626	\$2,000	<b>\$0</b>
Transfers-IN	\$29,807,605	\$20,021,506	\$14,983,526	\$13,229,907	<b>\$13,263,000</b>
Fines and Forfeitures	\$945,989	\$1,034,670	\$909,451	\$0	<b>\$0</b>
Intergovernmental Revenues	\$70,262,683	\$68,390,013	\$81,826,569	\$45,455,979	<b>\$38,483,000</b>
Licenses and Permits	\$56,050	\$72,730	\$198,263	\$0	<b>\$0</b>
Other Revenues (Inflows)	\$5,123,568	\$1,028,008	\$1,613,131	\$3,245,882	<b>\$26,256,500</b>
Charges for Services	\$10,648,127	\$8,600,213	\$9,244,165	\$4,650,715	<b>\$7,766,000</b>
<b>Total Revenues (Inflows)</b>	<b>\$186,601,773</b>	<b>\$170,023,512</b>	<b>\$177,268,080</b>	<b>\$136,023,787</b>	<b>\$148,482,600</b>
<b>Expenditures (Outflows)</b>					
General Government	\$103,378,794	\$103,940,377	\$93,683,355	\$90,648,205	<b>\$86,946,400</b>
Planning & Development	\$4,447,909	\$795,242	\$401,391	\$74,000	<b>\$4,248,600</b>
Public Works	\$196,378	\$1,683,541	\$31,349	\$0	<b>\$1,111,600</b>
Public Safety	\$17,825,594	\$15,556,010	\$12,497,047	\$0	<b>\$5,424,000</b>
Public Facilities	\$10,178,787	\$9,359,667	\$15,810,600	\$10,261,430	<b>\$10,176,800</b>
Parks & Recreation	\$5,018,156	\$5,003,995	\$2,854,992	\$900,000	<b>\$3,342,000</b>
Non-Departmental	\$929,356	\$1,733,308	\$2,593,171	\$0	<b>\$0</b>
Community Development	\$41,088,678	\$36,237,361	\$43,320,137	\$34,140,152	<b>\$37,233,200</b>
<b>Total Expenditures (Outflows)</b>	<b>\$183,063,652</b>	<b>\$174,309,501</b>	<b>\$171,192,042</b>	<b>\$136,023,787</b>	<b>\$148,482,600</b>

Revenues (Inflows) - Special Revenue Funds  
\$148,482,600

Fiscal 2010-11



Fiscal 2011-12



Inflow Category	FY 2010-11 Adopted	FY 2011-12 Adopted
Franchise Fees and Other Taxes	\$69,439,304	\$62,714,100
Interest	\$2,000	\$0
Transfers-IN	\$13,229,907	\$13,263,000
Fines and Forfeitures	\$0	\$0
Intergovernmental Revenues	\$45,455,979	\$38,483,000
Licenses and Permits	\$0	\$0
Other Revenues (Inflows)	\$3,245,882	\$26,256,500
Charges for Services	\$4,650,715	\$7,766,000
	\$136,023,787	\$148,482,600

Special Revenue Funds  
Schedule of Revenues (Inflows)

	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Adopted	FY 2011-12 Adopted
<b>Franchise Fees and Other Taxes</b>					
S,U&F Taxes-Local Option Fuel Tax	\$6,979,401	\$6,595,240	\$6,489,694	\$6,587,386	<b>\$6,576,800</b>
Utility Ser Fee-Electricity	\$22,277,609	\$22,599,760	\$25,047,038	\$24,544,434	<b>\$24,544,400</b>
Utility Ser Fee-Water	\$3,107,659	\$3,453,711	\$3,808,416	\$3,695,316	<b>\$3,695,300</b>
Utility Ser Fee-Gas	\$1,163,595	\$1,149,102	\$1,163,418	\$1,149,173	<b>\$1,149,200</b>
Utility Ser Fee-Fuel Oil	\$17,344	\$18,890	\$12,919	\$13,117	<b>\$13,100</b>
Public Service Taxes	\$35,690,865	\$36,789,073	\$31,934,664	\$33,449,878	<b>\$26,735,300</b>
Other Taxes	\$0	\$0	\$2,200	\$0	<b>\$0</b>
<b>Total -Franchise Fees and Other Taxes</b>	<b>\$69,236,473</b>	<b>\$70,605,776</b>	<b>\$68,458,349</b>	<b>\$69,439,304</b>	<b>\$62,714,100</b>
<b>Interest</b>					
Misc-Interest & Penalty	\$12,759	\$9,122	\$6,143	\$2,000	<b>\$0</b>
Interest & Penalty -Investment	\$494,217	\$227,048	\$39,544	\$0	<b>\$0</b>
Misc-Net Increase Decrease In Fair Value Of	\$14,302	\$34,426	\$11,061	\$0	<b>\$0</b>
<b>Total -Interest</b>	<b>\$521,278</b>	<b>\$270,596</b>	<b>\$34,626</b>	<b>\$2,000</b>	<b>\$0</b>
<b>Transfers-IN</b>					
Other-Interfund Transfer	\$29,807,605	\$20,021,506	\$14,983,526	\$13,229,907	<b>\$13,263,000</b>
<b>Total -Transfers-IN</b>	<b>\$29,807,605</b>	<b>\$20,021,506</b>	<b>\$14,983,526</b>	<b>\$13,229,907</b>	<b>\$13,263,000</b>
<b>Fines and Forfeitures</b>					
Fines-Judgments And Fines	\$33,198	\$36,236	\$27,138	\$0	<b>\$0</b>
Fines-Other Fines And/Or Forfeits	\$912,791	\$998,434	\$882,313	\$0	<b>\$0</b>
<b>Total -Fines and Forfeitures</b>	<b>\$945,989</b>	<b>\$1,034,670</b>	<b>\$909,451</b>	<b>\$0</b>	<b>\$0</b>
<b>Intergovernmental Revenues</b>					
Federal Grants	\$48,819,279	\$44,607,114	\$59,737,026	\$34,090,352	<b>\$34,883,000</b>
State Grants	\$2,212,533	\$4,333,737	\$2,525,192	\$0	<b>\$0</b>
State Shared Revenues	\$5,000	\$0	\$0	\$0	<b>\$0</b>
Grants From Other Local Units	\$16,719,665	\$16,472,748	\$16,858,734	\$11,365,627	<b>\$3,600,000</b>
Shared Revenues From Other Local Units	\$2,506,206	\$2,976,414	\$2,705,617	\$0	<b>\$0</b>

Special Revenue Funds  
Schedule of Revenues (Inflows)

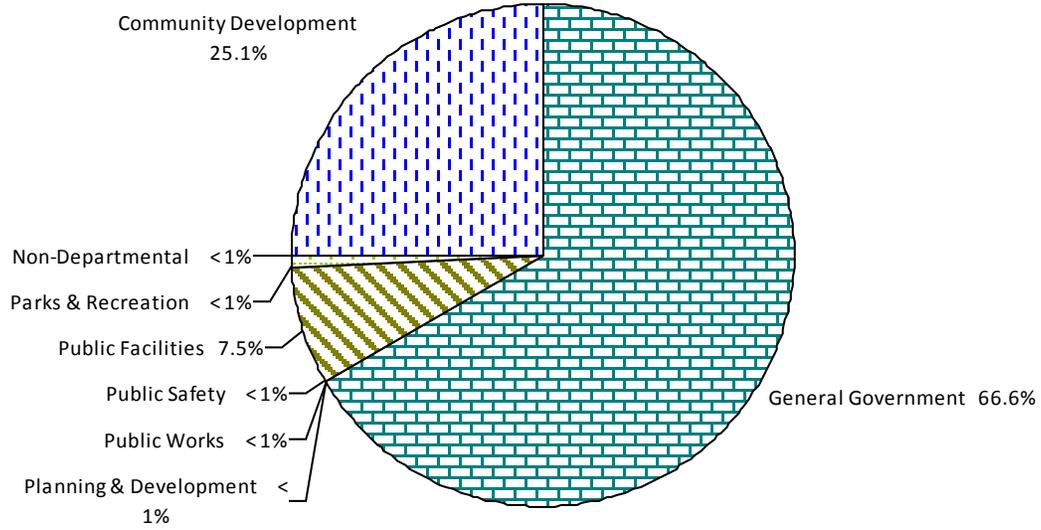
	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Adopted	FY 2011-12 Adopted
Total -Intergovernmental Revenues	\$70,262,683	\$68,390,013	\$81,826,569	\$45,455,979	<b>\$38,483,000</b>
Licenses and Permits					
Occupational Licenses	\$0	\$4,500	\$0	\$0	<b>\$0</b>
Other Licenses, Fees and Permits	\$56,050	\$68,230	\$198,263	\$0	<b>\$0</b>
Total -Licenses and Permits	\$56,050	\$72,730	\$198,263	\$0	<b>\$0</b>
Other Revenues (Inflows)					
Misc-Contributions And Donations From Private Sources	\$189,378	\$185,464	\$33,988	\$0	<b>\$0</b>
Misc-Other Miscellaneous Revenues	\$266,582	\$424,865	\$1,783,398	\$3,245,882	<b>\$26,256,500</b>
Misc. Settlements	\$0	\$250,000	\$500,000	\$0	<b>\$0</b>
Contra Revenue for Bad Debt	\$640,153	\$167,679	\$704,250	\$0	<b>\$0</b>
Other -Debt Proceeds	\$3,998,930	\$0	\$0	\$0	<b>\$0</b>
Other -Other NonOperating Sources	\$0	\$0	\$5	\$0	<b>\$0</b>
Other-Other Nonoperating Sources	\$28,525	\$0	\$0	\$0	<b>\$0</b>
Total -Other Revenues (Inflows)	\$5,123,568	\$1,028,008	\$1,613,131	\$3,245,882	<b>\$26,256,500</b>
Charges for Services					
CFS-GG-Other General Government Charges And Fees	\$121,198	\$89,475	\$98,610	\$0	<b>\$60,000</b>
CFS-PS-Police Services	\$600,872	\$541,159	\$709,090	\$0	<b>\$0</b>
CFS-PS-Protective Inspection Fees	\$10,269	\$107	\$46	\$0	<b>\$0</b>
CFS-PS-Other Public Safety Charges And Fees	\$548,723	\$177,896	\$184,521	\$0	<b>\$0</b>
CFS-PE-Garbage/Solid Waste Revenue	\$9,379	\$0	\$249	\$0	<b>\$0</b>
Sewer/Wastewater Utility Fees	\$143,904	\$0	\$0	\$0	<b>\$0</b>
CFS-Trans-Parking Facilities	\$2,375,566	\$2,564,224	\$2,367,085	\$2,386,060	<b>\$2,130,200</b>
Transportation Tools	\$0	\$21	\$521,279	\$802,829	<b>\$600,000</b>
CFS-C&R-Special Recreation Facilities	\$1,272,769	\$1,560,986	\$1,728,327	\$1,353,826	<b>\$1,666,800</b>
CFS-C&R-Other Culture/Recreation	\$933,883	\$970,625	\$1,284,439	\$108,000	<b>\$1,093,000</b>
CFS -Rents and Royalties	\$1,811,252	\$2,348,326	\$2,118,422	\$0	<b>\$1,104,000</b>
CFS-Other Charges for Services	\$2,403,369	\$347,394	\$232,097	\$0	<b>\$12,000</b>

Special Revenue Funds  
Schedule of Revenues (Inflows)

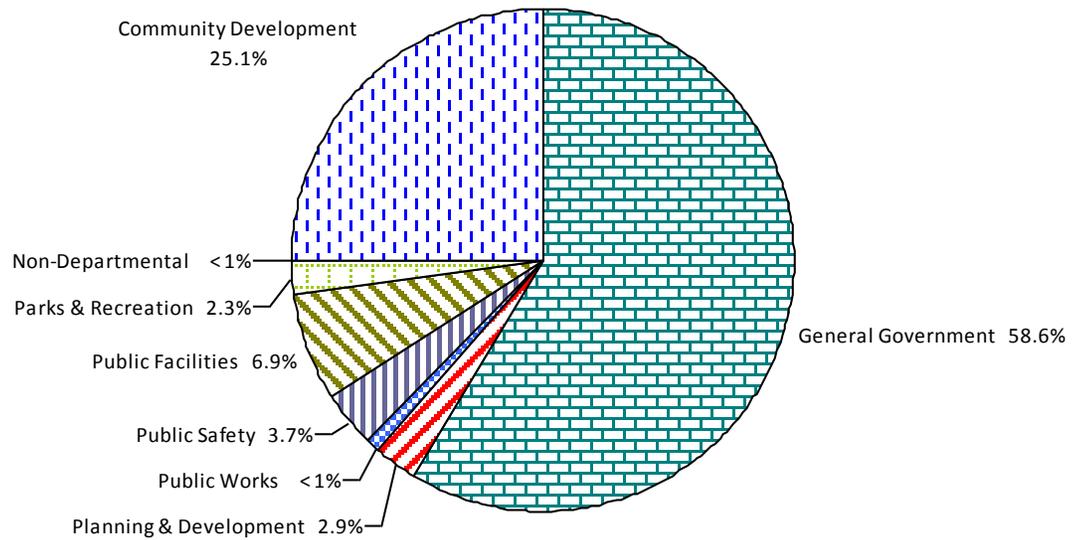
	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Adopted	FY 2011-12 Adopted
Misc-Red Light Camera Fines	\$416,943	\$0	\$0	\$0	<b>\$1,100,000</b>
Misc. Sepecial Assessments	\$0	\$0	\$0	\$0	<b>\$0</b>
Total -Charges for Services	<b>\$10,648,127</b>	<b>\$8,600,213</b>	<b>\$9,244,165</b>	<b>\$4,650,715</b>	<b>\$7,766,000</b>
Total Revenues (Inflows)	<b>\$186,601,773</b>	<b>\$170,023,512</b>	<b>\$177,268,080</b>	<b>\$136,023,787</b>	<b>\$148,482,600</b>

Expenditures (Outflows) - Special Revenue Funds  
\$148,482,600

Fiscal 2010-11



Fiscal 2011-12



Outflow Category	FY 2010-11 Adopted	FY 2011-12 Adopted
General Government	\$90,648,205	\$86,946,400
Planning & Development	\$74,000	\$4,248,600
Public Works	\$0	\$1,111,600
Public Safety	\$0	\$5,424,000
Public Facilities	\$10,261,430	\$10,176,800
Parks & Recreation	\$900,000	\$3,342,000
Non-Departmental	\$0	\$0
Community Development	\$34,140,152	\$37,233,200
	\$136,023,787	\$148,482,600

Special Revenue Funds  
Schedule of Expenditures  
(Outflows)  
by Function and Fund

	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Adopted	FY 2011-12 Adopted
<b>General Government</b>					
ARRA Funds	\$0	\$0	\$5,607,323	\$140,200	<b>\$1,249,800</b>
City Clerk Services	\$401,566	\$45,942	\$149,315	\$0	<b>\$334,400</b>
General Special Revenue	\$2,628,050	\$6,605,496	\$7,508,427	\$9,506,250	<b>\$9,504,400</b>
Health Facilities Authority	\$0	\$0	\$1	\$0	<b>\$0</b>
Homeless	\$1,187,737	\$1,250,593	\$1,096,550	\$196,824	<b>\$196,800</b>
Local Option Gas Tax (LOGT)	\$7,343,596	\$6,595,240	\$6,352,057	\$6,587,386	<b>\$6,576,800</b>
NET and Code	\$8,738,378	\$9,235,227	\$346,201	\$0	<b>\$679,100</b>
Public Service Tax	\$63,469,633	\$64,339,922	\$61,966,426	\$62,851,918	<b>\$56,137,300</b>
Strategic Initiatives	\$6,036,553	\$4,153,332	\$1,843,671	\$0	<b>\$438,200</b>
Transportation and Transit	\$13,573,281	\$11,714,625	\$8,813,384	\$11,365,627	<b>\$11,829,600</b>
<b>Total -General Government</b>	<b>\$103,378,794</b>	<b>\$103,940,377</b>	<b>\$93,683,355</b>	<b>\$90,648,205</b>	<b>\$86,946,400</b>
<b>Planning &amp; Development</b>					
Economic Development & Planning Services	\$4,447,909	\$795,242	\$401,391	\$74,000	<b>\$4,248,600</b>
<b>Total -Planning &amp; Development</b>	<b>\$4,447,909</b>	<b>\$795,242</b>	<b>\$401,391</b>	<b>\$74,000</b>	<b>\$4,248,600</b>
<b>Public Works</b>					
Public Works Services	\$196,378	\$1,421,419	\$31,349	\$0	<b>\$1,111,600</b>
Stormwater Utility	\$0	\$262,122	\$0	\$0	<b>\$0</b>
<b>Total -Public Works</b>	<b>\$196,378</b>	<b>\$1,683,541</b>	<b>\$31,349</b>	<b>\$0</b>	<b>\$1,111,600</b>
<b>Public Safety</b>					
Fire Rescue Services	\$13,438,289	\$9,887,895	\$7,680,426	\$0	<b>\$0</b>
Law Enforcement Trust Fund (LETF)	\$629,425	\$1,520,398	\$1,258,913	\$0	<b>\$2,029,900</b>
Police Services	\$3,757,880	\$4,147,717	\$3,557,708	\$0	<b>\$3,394,100</b>
<b>Total -Public Safety</b>	<b>\$17,825,594</b>	<b>\$15,556,010</b>	<b>\$12,497,047</b>	<b>\$0</b>	<b>\$5,424,000</b>
<b>Public Facilities</b>					
Public Facilities Services	\$10,178,787	\$9,359,667	\$15,810,600	\$10,261,430	<b>\$10,176,800</b>

Special Revenue Funds  
Schedule of Expenditures  
(Outflows)  
by Function and Fund

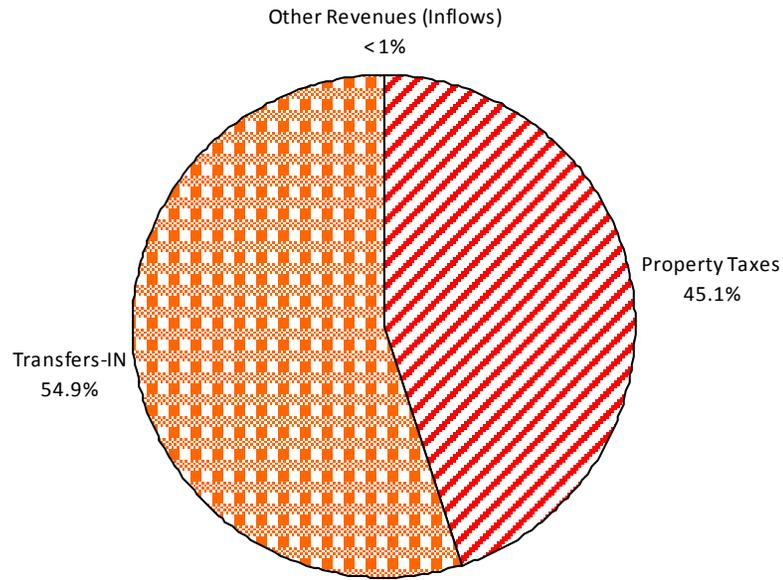
	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Adopted	FY 2011-12 Adopted
Total -Public Facilities	\$10,178,787	\$9,359,667	\$15,810,600	\$10,261,430	<b>\$10,176,800</b>
Parks & Recreation					
Parks and Recreation Services	\$3,139,344	\$3,254,770	\$2,182,410	\$900,000	<b>\$3,342,000</b>
Virginia Key Beach Park Trust	\$1,878,812	\$1,749,225	\$672,582	\$0	<b>\$0</b>
Total -Parks & Recreation	\$5,018,156	\$5,003,995	\$2,854,992	\$900,000	<b>\$3,342,000</b>
Non-Departmental					
Emergency Projects	\$929,356	\$1,733,308	\$2,593,171	\$0	<b>\$0</b>
Total -Non-Departmental	\$929,356	\$1,733,308	\$2,593,171	\$0	<b>\$0</b>
Community Development					
Community Development	\$41,088,678	\$36,237,361	\$43,320,137	\$34,140,152	<b>\$37,233,200</b>
Total -Community Development	\$41,088,678	\$36,237,361	\$43,320,137	\$34,140,152	<b>\$37,233,200</b>
Total Expenditures (Outflows)	\$183,063,652	\$174,309,501	\$171,192,042	\$136,023,787	<b>\$148,482,600</b>

Summary of Fiscal 2011-12  
Adopted Budget  
Debt Service Fund

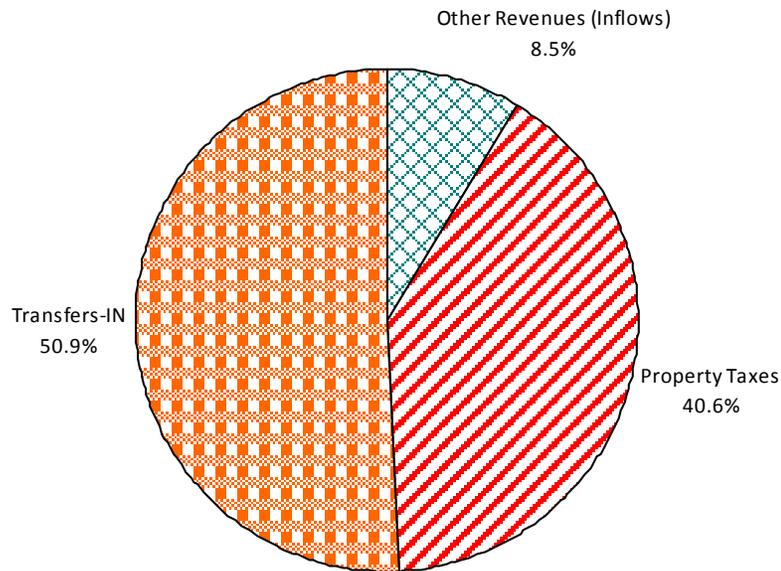
	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Adopted	FY 2011-12 Adopted
<b>Revenues (Inflows)</b>					
Property Taxes	\$21,327,853	\$21,377,549	\$22,662,573	\$28,999,605	\$26,816,900
Interest	\$342,578	\$606,262	\$209	\$0	\$0
Transfers-IN	\$32,400,414	\$35,079,558	\$36,036,398	\$35,347,789	\$33,683,400
Intergovernmental Revenues	\$300,000	\$300,000	\$300,000	\$0	\$0
Other Revenues (Inflows)	\$1,369,207	\$37,131,875	\$19,980,816	\$0	\$5,624,700
<b>Total Revenues (Inflows)</b>	<b>\$55,740,052</b>	<b>\$94,495,244</b>	<b>\$78,979,578</b>	<b>\$64,347,394</b>	<b>\$66,125,000</b>
<b>Expenditures (Outflows)</b>					
General Obligation Bonds	\$21,493,559	\$22,563,601	\$24,226,187	\$28,999,605	\$26,816,800
Special Obligation Bonds	\$31,076,595	\$67,196,856	\$41,030,461	\$35,347,789	\$39,308,200
<b>Total Expenditures (Outflows)</b>	<b>\$52,570,154</b>	<b>\$89,760,457</b>	<b>\$65,256,648</b>	<b>\$64,347,394</b>	<b>\$66,125,000</b>

Revenues (Inflows) - Debt Service Funds  
\$66,125,000

Fiscal 2010-11



Fiscal 2011-12



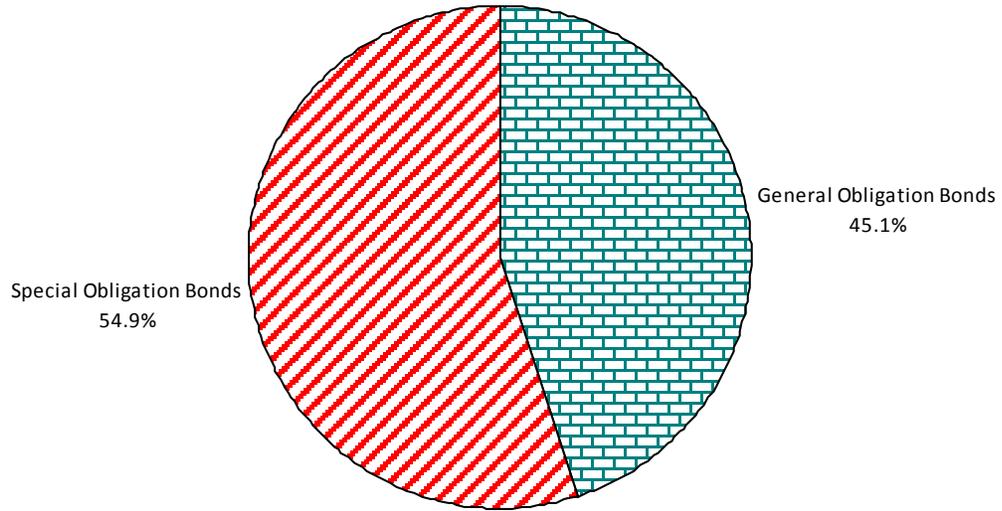
Inflow Category	FY 2010-11 Adopted	FY 2011-12 Adopted
Property Taxes	\$28,999,605	\$26,816,900
Interest	\$0	\$0
Transfers-IN	\$35,347,789	\$33,683,400
Intergovernmental Revenues	\$0	\$0
Other Revenues (Inflows)	\$0	\$5,624,700
	\$64,347,394	\$66,125,000

Debt Service Fund  
Schedule of Revenues (Inflows)

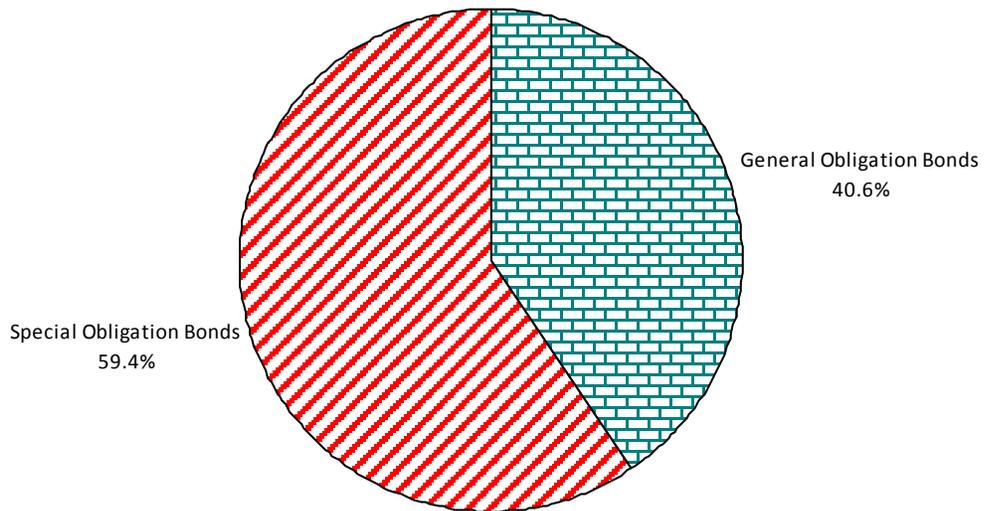
	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Adopted	FY 2011-12 Adopted
<b>Property Taxes</b>					
Ad Valorem Taxes-Real	\$19,886,603	\$19,767,849	\$20,614,604	\$28,999,605	<b>\$26,816,900</b>
Ad Valorem Taxes-Real-Delinquent	\$421,854	\$671,104	\$979,110	\$0	<b>\$0</b>
Ad Valorem Taxes-Personal	\$974,230	\$910,718	\$1,043,065	\$0	<b>\$0</b>
Ad Valorem Taxes-Personal-Delinquent	\$45,166	\$27,878	\$25,794	\$0	<b>\$0</b>
<b>Total -Property Taxes</b>	<b>\$21,327,853</b>	<b>\$21,377,549</b>	<b>\$22,662,573</b>	<b>\$28,999,605</b>	<b>\$26,816,900</b>
<b>Interest</b>					
Misc-Interest & Penalty	\$171,101	\$35,320	\$209	\$0	<b>\$0</b>
Interest & Penalty -Investment	\$201,648	\$511,143	\$0	\$0	<b>\$0</b>
Misc-Net Increase Decrease In Fair Value Of	\$30,171	\$59,799	\$0	\$0	<b>\$0</b>
<b>Total -Interest</b>	<b>\$342,578</b>	<b>\$606,262</b>	<b>\$209</b>	<b>\$0</b>	<b>\$0</b>
<b>Transfers-IN</b>					
Other-Interfund Transfer	\$32,400,414	\$35,079,558	\$36,036,398	\$35,347,789	<b>\$33,683,400</b>
<b>Total -Transfers-IN</b>	<b>\$32,400,414</b>	<b>\$35,079,558</b>	<b>\$36,036,398</b>	<b>\$35,347,789</b>	<b>\$33,683,400</b>
<b>Intergovernmental Revenues</b>					
State Shared Revenues	\$300,000	\$300,000	\$300,000	\$0	<b>\$0</b>
<b>Total -Intergovernmental Revenues</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$0</b>
<b>Other Revenues (Inflows)</b>					
Misc-Other Miscellaneous Revenues	\$0	\$0	\$30,000	\$0	<b>\$5,624,700</b>
Other -Debt Proceeds	\$1,369,207	\$37,131,875	\$19,950,816	\$0	<b>\$0</b>
<b>Total -Other Revenues (Inflows)</b>	<b>\$1,369,207</b>	<b>\$37,131,875</b>	<b>\$19,980,816</b>	<b>\$0</b>	<b>\$5,624,700</b>
<b>Total Revenues (Inflows)</b>	<b>\$55,740,052</b>	<b>\$94,495,244</b>	<b>\$78,979,578</b>	<b>\$64,347,394</b>	<b>\$66,125,000</b>

Expenditures (Outflows) - Debt Service Funds  
\$66,125,000

Fiscal 2010-11



Fiscal 2011-12



<u>Outflow Category</u>	<u>FY 2010-11 Adopted</u>	<u>FY 2011-12 Adopted</u>
General Obligation Bonds	\$28,999,605	\$26,816,800
Special Obligation Bonds	\$35,347,789	\$39,308,200
	\$64,347,394	\$66,125,000

Debt Service Fund  
Schedule of Expenditures  
(Outflows)

	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Adopted	FY 2011-12 Adopted
<b>General Obligation Bonds</b>					
Other Contractual Services	\$85,559	\$84,285	\$25,803	\$1,000,000	<b>\$1,565,200</b>
Other Current Charges and Obligations	\$0	\$536,679	\$0	\$0	<b>\$0</b>
Principal (Debt Service)	\$10,295,644	\$10,335,262	\$10,309,048	\$14,237,664	<b>\$11,578,400</b>
Interest (Debt Service)	\$11,112,356	\$11,607,375	\$13,865,477	\$13,761,941	<b>\$13,673,200</b>
Interfund Transfers	\$0	\$0	\$25,859	\$0	<b>\$0</b>
<b>Total -General Obligation Bonds</b>	<b>\$21,493,559</b>	<b>\$22,563,601</b>	<b>\$24,226,187</b>	<b>\$28,999,605</b>	<b>\$26,816,800</b>
<b>Special Obligation Bonds</b>					
Professional Services	\$3,860	\$0	\$0	\$8,909	<b>\$0</b>
Other Contractual Services	\$400	\$25,382	\$200	\$0	<b>\$0</b>
Other Current Charges and Obligations	\$347	\$32,963,382	\$4,960,639	\$0	<b>\$0</b>
Principal (Debt Service)	\$11,047,499	\$13,230,758	\$16,759,228	\$13,424,410	<b>\$11,680,900</b>
Interest (Debt Service)	\$16,352,134	\$19,077,334	\$19,212,334	\$21,914,470	<b>\$27,627,300</b>
Other Debt Service Costs	\$1,366,075	\$0	\$0	\$0	<b>\$0</b>
Interfund Transfers	\$2,306,280	\$1,900,000	\$98,060	\$0	<b>\$0</b>
<b>Total -Special Obligation Bonds</b>	<b>\$31,076,595</b>	<b>\$67,196,856</b>	<b>\$41,030,461</b>	<b>\$35,347,789</b>	<b>\$39,308,200</b>
<b>Total Expenditures (Outflows)</b>	<b>\$52,570,154</b>	<b>\$89,760,457</b>	<b>\$65,256,648</b>	<b>\$64,347,394</b>	<b>\$66,125,000</b>